TO: **THE HONORABLE MAYOR AND COUNCIL**
CITY OF MUSTANG

FROM: **TIMOTHY D. ROONEY**
CITY MANAGER

RE: **CITY MANAGER'S REPORT**

DATE: October 31, 2025

"A Veteran is someone who wrote a blank check made payable to the United States of America for an amount of 'up to and including their life.'"

- Unknown

MANAGERIAL:

VETERAN RECOGNITION – At the November 4, 2025 City Council meeting, the following employees will be recognized for serving our country on a higher level:

- Sarah Goulart – Army – Animal Welfare
- Jacob Coleman – Air Force – Community Development Department
- Eric Halter – Army Reserves – Fire Department
- Alex Ayala – Air Force – Fire Department
- Roger Burnett – Air Force – Police Department
- William Carpenter- Army – Police Department
- Brock Childs – Oklahoma Air National Guard – Police Department
- Blaine Condreay – Army – Police Department
- Derek Hunt – Army – Police Department
- Jazreale Wright – Army – Police Department
- Daniel Ramirez – Army/Army National Guard – Police Department
- Ethan Moody – Army National Guard – Police Department
- Darius Jones – Army National Guard – Police Department

VETERANS DAY CEREMONY – The City of Mustang and Mustang American Legion Post will conduct its 2nd Annual Veterans Day Ceremony on Tuesday, November 11, 2025 at 11:00 AM in the Great Room at Town Center. The featured speaker at this year's ceremony is US Army Chaplain (Lieutenant Colonel) David Jordan.

Chaplain David Jordan is currently serving as the 45th Infantry Brigade Combat Team Chaplain in the Oklahoma Army National Guard. He commissioned in the United States Army Reserves as a Second Lieutenant on December 19, 2006. He transferred to the Oklahoma Army National Guard in August of 2007 where he has served since. Chaplain Jordan also deployed with the 1st Battalion 279th Infantry Regiment to Afghanistan in 2011-2012 in support of Operation Enduring Freedom

in 2011-2012. After returning from Afghanistan Chaplain Jordan has served in a variety of units, including at the National Guard Bureau in Arlington, VA. Chaplain Jordan has been married to his wife, Dacia for 24 years and has two wonderful children, Will-22, and Anna-19. He was born and raised in Shawnee where he continues to reside today.

Walmart has once again provided cakes for each of the Armed Services to be enjoyed by all in attendance following the ceremony. Prior to the ceremony, the Fat Guy Club will be providing a pancake breakfast to all Veterans beginning at 9:00 AM, also at Town Center adjacent to the Great Room. Food for the breakfast is being donated by Wright Water. The breakfast is free to all Veterans and their spouses. Donations will be happily accepted from all non-veterans.

HOLIDAY CLOSURES - During the busy end of the year and the start of a new one, there are many holiday closures. All the information as to what is closed, what is open, and what day you need to have the trash at the curb is outlined below by date:

- Tuesday, November 11, 2025 - Veterans Day - All City Administrative Offices - including the Library and Active Adult Center - will be closed on Tuesday, November 11, 2025 in observance of the Veterans Day holiday. The Recreation Center will run as normally scheduled. Refuse services will run as normally scheduled so be sure to have your polycart to the curb by 7:00 AM.
- Wednesday, November 26, 2025 - Day Before Thanksgiving - All City facilities will be closing at 3 PM.
- Thursday, November 27, 2025 - Thanksgiving Holiday - All City Facilities will be closed on Thanksgiving. For residential customers that normally have refuse service on a Thursday, your service is moved to Saturday, November 29, 2024 so be sure to have your polycart to the curb by 7:00 AM. For commercial refuse customers, your service is moved to Friday, November 28, 2025.
- Friday, November 28, 2025 - Day After Thanksgiving - All City Administrative Offices - including the Library and Active Adult Center - will be closed on Friday, November 28, 2025. The Recreation Center will open at Noon. All refuse services will run as normally scheduled so have your polycart to the curb by 7:00 AM.
- Wednesday, December 24, 2025 - Christmas Eve - All City Facilities will be closed.
- Thursday, December 25, 2025 - Christmas Day - All City Facilities will be closed on Christmas. For residential customers that normally have refuse service on a Thursday, your service is moved to Saturday, December 27, 2025. Commercial refuse is moved to Friday, December 26, 2025.
- Wednesday, December 31, 2025 - New Year's Eve - All City Facilities will close at 3:00 PM.
- Thursday, January 1, 2026 - New Year's Day - All City Facilities will be closed.
- Monday, January 19, 2026 - Martin Luther King Day - All City Administrative Offices - including the Library and Active Adult Center - will be closed. The Recreation Center will operate as normally scheduled. Refuse services will operate as normally scheduled so be sure to have your polycart to the curb by 7:00 AM.

SPECIAL ELECTION FOR MAYOR – With two candidates on the ballot – Mr. Michael Ray and Mr. Jeff Johnson – the special general election will be held on Tuesday, November 18, 2025. The candidate that receives the most votes at that time would successfully be elected as the next Mayor of Mustang and sworn in at the December 2, 2025 City Council meeting.

ASSISTANT CITY MANAGER:

PROJECT UPDATES – The following updates are provided for various projects, including ongoing Capital Projects:

- SH-152 Reconstruction Project (ODOT) - Work on the ODOT reconstruction of SH-152 between Mustang and Union City is ongoing. The contractor has begun work on the section of the project in Mustang between Frisco Road and Clear Springs Road. **SH-152 will remain closed to ALL WESTBOUND TRAFFIC from Clear Springs Drive to west of Frisco Road**. Local traffic will need to utilize the following detour routes for access:
    - Local Traffic Between Frisco Rd. & Clear Springs Road. – Local Traffic between Frisco and Clear Springs Road will need to utilize the detour along SW 59th to Frisco Road and follow the eastbound traffic through the work zone.
    - Local Traffic Between Richland Road and Frisco Road – Local traffic between Richland Road and Frisco Road will need to utilize the detour along SW 59th to Richland Road and follow the eastbound traffic through the work zone.
    - Local Traffic West of Richland Road – Local traffic west of Richland Road must utilize the detour along SW 59th Street to Richland Road. Westbound traffic will be allowed along SH-152 from Richland Road.
    - Commercial and Thru Traffic. – ALL commercial and thru traffic traveling westbound along SH-152 will need to utilize the ODOT detour along SH-4, I-40, & US-81.

  This project phase is anticipated to continue throughout the fall of 2025, during which the contractor will construct drainage structures and pave the section. TJ Campbell previously resurfaced SW 59th Street west from Clear Springs Road as the detour route for this phase of the project. Please follow the detour and construction signage and expect delays when traveling in the area.
  More information on the ODOT project along SH-152 can be found on ODOT's website in their 8-year construction plan, which can be found at the following link. https://oklahoma.gov/odot/programs-and-projects/projects/8-year-construction-work-plan.html
- Southwest 89th Street (between Czech Hall and Clear Springs) – The overlay and striping of this mile section has been completed.
- Belt Filter Press - The City of Mustang has awarded a contract for the replacement of the Belt Filter Press at the Sewer Treatment Plant. The existing Belt Filter Press has been in service for decades, and the cost of maintenance and the difficulty related to sourcing replacement parts on the old equipment have led to a need for its replacement. The replacement is being funded in part with infrastructure funds from the American Rescue Plan Act. The project is anticipated to be completed in the Fall of 2025.

- 16" Water Infrastructure Project along State Highway 152 – Construction has begun on the 3-mile project, putting in a new 16" waterline to service the West side of the City of Mustang. Minor impacts to traffic and water service in the area are anticipated during construction. The project runs along State Highway 152, just west of Mustang Road to Clear Springs. This project is being funded in part with infrastructure investment funds from the American Rescue Plan Act and Community Project Funding requested through Congressman Frank Lucas' office and approved by the House Committee on Appropriations.
- Groundwater Treatment Project - The City of Mustang has awarded a contract for the installation of additional Groundwater Treatment Units. The additional treatment units will be installed on wells 5 and 6, helping to provide our community with safe drinking water for many years to come. This project was made possible with infrastructure investment funds from the American Rescue Plan Act. The project is anticipated to be completed during the Fall of 2025.
- Southwest 89th Street (Highway 4 to Mustang Road) – Engineers have completed the design for the expansion of Southwest 89th Street. The project includes all of Southwest 89th Street between Mustang Road and State Highway 4, the far south portion of Mustang Road from the railroad tracks south to Southwest 89th Street, and Southwest 89th Street just east of State Highway 4. This project was included in the Sales Tax Extension approved by voters on August 23, 2016. Utility relocation coordination on this project is underway. Several utilities will require engineering and coordinated relocations. Due to the complexity of these relocations, this project phase is anticipated to take 18-24 months.
- Mustang Multimodal Phase 1 Project - Cowan Group Engineering has submitted final plans for this project. ODOT is reviewing the final plans, and the environmental study on the project has been completed. The City is working to acquire the necessary right-of-way for the project and anticipates construction to begin in the Spring of 2026. The first phase of this project will provide protected sidewalk connectivity between Mustang Public School facilities within the city limits and the Town Center. More information about Mustang's Multimodal Continuity Plan can be found here: https://www.cityofmustang.org/article/1240322
- Mustang Trails Project - The Mustang Trails Project will provide a walking trail between SH-152 on the west side of Fire Station #1 and the existing walking trails in the SW Corner of Wild Horse Park. The engineer has submitted final plans for this project. A field review of the plans was held on October 10th, and the engineer has begun preparation of the final construction plans. The environmental study for the project has been completed, and the City is working to acquire the necessary right-of-way. Construction is anticipated to begin in the Spring of 2026. This walking trail was included in the Imagine Mustang Comprehensive Plan. Information on the 2017 Imagine Mustang Comprehensive Plan can be found here: https://www.cityofmustang.org/documents/2017-comprehensive-plan/396233
- Level III EV Chargers in Wild Horse Park— The Wild Horse Park Electric Vehicle Charging Station is complete and in operation. The rate for Level III charging has been established by the City Council at $0.45/kWh. The project is funded in part through a grant from the Association of Central Oklahoma Governments (ACOG).

COMMUNITY DEVELOPMENT:

PLANNING COMMISSION – The Planning Commission will not meet on Monday November 10, 2025 (meeting was moved to the 10th to avoid the Veteran's Day holiday on the 11th) due to a lack of agenda items

BOARD OF ADJUSTMENT – The Board of Adjustment will not meet in November due to a lack of agenda items.

TRAFFIC COMMISSION – The Traffic Commission will meet on Wednesday November 5, 2025 to discuss the following:

- Discussion on "Children at Play" signs and the criteria for neighborhoods.

MONTHLY REPORTS – Reports from the Community Development Department and Code Enforcement for the month of September are attached for your information and review.

NEW BUSINESS ACTIVITY – The following is a brief review of new business activity within the City of Mustang:

- Buffalo Wild Wings opened for business on October 20, 2025 at 921 E Thunderbird Lane.
- Casey's General Store has opened their new store at the corner of N. Mustang Road and SW 59th St. This new store replaces the older building that was demolished.
- A business license has been submitted for Glendon Salon LLC, a hair salon, at 433 E. State Highway 152, Suite 101.
- Streller Family Wellness APRN-CNP PLLC, a direct primary care practice, has submitted a business license for 543 E. State Highway 152 Suite 101.
- GDS Auto Customs has applied for a business license for a used car dealership at the C-5 Zoning property of 435 W State Highway 152.
- An event space and gift shop called Chameleon Collective opened their location at 227 N. Trade Center Terr.
- Camino Natural Resources finished construction and moved into their new office at 1160 S. Sara Rd Suite 406.
- TMAT, a truck bed/liner organization company, has applied for a business license at 1233 E Highline Lane. Final inspections are pending.

ONGOING COMMERCIAL PROJECTS – The following is a brief review of ongoing commercial activity within the City of Mustang:

- Permits have been issued for WEL Trucking at 500 S. Industrial Lane. This is a truck service business originally located at 2107 E. State Highway 152. The plans are for a 11,900-sqft building. A footing inspection has been completed on the building.
- Plans have been reviewed for an addition to the Epic Charter Schools facility at 201 S Sara Road. This is phase 2 of the project and will include classrooms. Work will commence soon.
- Plans have been reviewed for Tomahawk Storage at 251 S Czech Hall Road. The lot contains 1.24 acres and 3 Mini-Storage Buildings are proposed, 7,480sqft, 4,400sqft, and 4,400sqft.

- Mustang Public Schools has submitted plans for a new building at the High School campus. The building will be a two-story 86,967-sqft structure containing a new cafeteria and classrooms. Several of the building slabs have been poured and structural steel sections have been erected. The concrete storm shelter is also being worked on.
- Reign Athletics has been issued a permit for a building with a total of 11,972sqft at 600 E State Highway 152, south of Chicken Express and Freddy's Restaurant. The building slab has been poured and trades have begun.
- Ashton Gray has submitted plans for a retail center at 215 N Sara Road. The building will be 8,023sqft. A public sewer line will be run to the building. The sheathing has been completed.
- Lee Storage has purchased permits for a mini-storage complex at 721 N Clear Springs Road. The main building is still under construction and paving is being completed in stages.
- Permits have been issued for four additional flex space buildings with four units each, next to the existing Mustang South Offices in Wild Horse Canyon Commercial Addition, south of the Atwood's Store on Old Sara Road. The first building has been completed and a salon has located there. The remaining three spaces are open.
- Public Storage along W. Armstrong Dr has submitted plans to remodel some of the existing buildings on site for additional storage.

SUBDIVISIONS – The following is a brief overview of subdivision activity in Mustang:

- A Final Plat application has been submitted for Red Barn Acres at 1500 E Lily Lane. The parcel contains 9.25 acres and is zoned Rural Estates. Eight lots are included.
- A Final Plat has been approved for Riverwood Addition on SW 89th Street. This subdivision will contain 61 lots at least ½-acre in size with a duplex planned for each lot. The subdivision will start building infrastructure and grading the site next.
- Preliminary and Final Plats have been approved for Calvary Court, a subdivision of 4 buildings with 4 residential dwelling units in each. The location is 948 W State Highway 152. The water and sewer lines are complete.
- Clear Springs Senior Independent Living near the intersection of W. SH 152 & Clear Springs Rd will feature 43 senior housing units in 3 and 5 unit buildings with a community space. Construction of the site utilities will begin soon.

LOT INVENTORY – A breakdown of the current lot availability within the City of Mustang is included below:

Subdivision	Available Lots	Total Number of Lots
Gabe's Crossing	16	27
Hunter's Hill 5	27	68
Hyde Park Addition	7	35
Magnolia Trace 6	1	34
Spitler Lake Estates 2	5	58
Spitler Lake Estates 3	33	50
Wild Horse Canyon 3	50	108
	139	380

FINANCE:

FINANCIAL REPORTS – Attached you will find the monthly (un-audited) financial reports ending September 30, 2025, and sales tax report for October 2025.

General Fund**:**

- Positive month: $147,592
- Negative Year-to-Date (YTD): ($57,175)
- Ending balance as a percentage of annual revenues (cash reserve): 19.98%

Mustang Improvement Authority:

- Positive month: $29,331
- Year-to Date (YTD): $653,937 (excluding construction projects)
- Ending balance as a percentage of annual revenues (cash reserve): 32.79%

Sales Tax:

- Sales tax: $1,300,815.87
- Variance from monthly projection: positive $30,815.87 or 2.4%
- Use tax monthly reporting: $197,291.38.

These figures provide insights into the financial performance of the General Fund, the Mustang Improvement Authority, and sales tax revenue for the specified period.

UTILITY BILLING CLERK – Please join me in welcoming Julia Taylor to our team as our new Utility Billing Clerk at the front desk. Julia comes to us with a strong background in banking and is also bilingual, a skill she has already been put to great use assisting our customers. She's proving to be exceptional, and we're excited to have her on board. Welcome, Julia!

INCODE TRAINING – Angela Wood, Court Clerk, attended training on several key topics related to the use and optimization of the accounting system. Primary focus was on macros, issuing refunds, cloud version to streamline process and reduce phone calls. Another topic was scanning deferrals into the web, allowing defendants to view their information online instead of having to call the court. The session explored how the court system can send text messages and looked into the content manager features.

LEADERSHIP ACADEMY – Andrea Robertson attended The Academy which is a partnership between Oklahoma Municipal Management Services (OMMS) and the City Management Association of Oklahoma (CMOA). It's designed for people aspiring to leadership roles in municipal government covering four topics: what elected officials expect from staff, when first amendment auditors visit, role of a leader in professional government and common management mistakes.

FIRE:

ACTIVITIES AND EVENTS - The following is a summary of current or recent activities and events at the Fire Department:

- Veteran's Day T-shirts - The Mustang Fire Department's limited-edition Veterans Day shirt sales raised $302. All proceeds will be donated to support the Mustang High School JROTC program. MFD would like to thank everyone who purchased a shirt and supported MHS JROTC.

- Southwestern Division of the International Association of Fire Chiefs - Chief Carruth, Executive Board Member and 2nd Vice President representing Oklahoma, attended the SWD-IAFC Annual Conference in Fayetteville, Arkansas. During the conference, Chief Carruth was elected as the new 1st Vice President of the Southwestern Division.
- Fire Prevention Shows - Fire Marshal Eric Halter and members of the Fire Prevention Team have concluded this year's Fire Prevention programs. These shows are presented annually to Mustang Public Schools each October in recognition of Fire Prevention Month. This year's theme was "Charge into Fire Safety: Lithium-Ion Batteries in Your Home". This dedicated group of firefighters work tirelessly to share the message of fire safety with students and adults alike. The program visited nine Mustang Public Schools and hosted one homeschool group at Town Center. Altogether, the Fire Prevention Team performed 19 shows, reaching an estimated 6,350 children! In addition to the live shows, the Fire Prevention Office conducted a Facebook Smoke Alarm Challenge, which has already received 35 entries, with one week remaining. The office also partnered with the Mustang Public Library to host a Fire Prevention Scavenger Hunt, which engaged more than 300 children. Lastly, the Fire Prevention Office collaborated with the elementary curriculum developer for Mustang Public Schools to create a Fire Safety Test for all 2nd through 4th-grade students. The test was administered through the district's regular testing platform following the fire safety presentations. Results are pending and will be included in next month's report. The Mustang Fire Department is extremely proud of the Fire Prevention Office, department members, and community partners who made these efforts possible. With City support, detailed planning, and exceptional teamwork, countless families and students were reached through this extraordinary program. Praise goes out to everyone for making this program truly amazing!

HUMAN RESOURCES:

EMPLOYEE ANNIVERSARIES – The following employees achieve important employment milestones with the City of Mustang during the month of November:

• Dylan Wilson	Police	14 years
• Carol Lyman	Parks & Rec	13 years
• Wayne Blethrow	Community Development	7 years
• Michele Hasse	Finance	3 years
• Gabriela Celis	Parks & Rec	3 years
• Suzanne Leon	Parks & Rec	1 years

INFORMATION TECHNOLOGY:

MONTHLY TECHNOLOGY TIP – This month's technology tip involves a shortcut to close all open windows except the one you are working in. This feature is called an "Aero Shake" and is a great way to focus on a single task.

To use it, simply click and hold the title bar of the window you want to keep open, and then give your mouse a little "shake" back and forth. All other open windows will be minimized to the taskbar. To restore the minimized windows, just shake the open window again.

Note for Windows 11 users: Aero Shake is disabled by default in Windows 11. To enable it, go to Settings > System > Multitasking and turn on the "Title bar window shake" toggle.

LIBRARY:

ADULT PROGRAMS AND ACTIVITIES – (Adults 18+) The following is a brief overview of current, upcoming, or recently offered Adult Programs and activities at the Library.

- Paperback & Playdates Book Club – Friday, November 14, 2025 at 10 AM. A low-pressure book club for stay-at-home parents. You are welcome to bring your children and we will have a play area set up. Theme/genre this month: Food.
- Brown Bag Book Club – Tuesday, November 18, 2025 at 11:30 AM. Bring your own lunch and discuss *The Book of Polly* by Kathy Hepinstall. Dessert will be provided.
- Crafternoon – Tuesday, November 18, 2025 at 1 PM and Saturday, November 15, 2025 at Noon. Come make a different craft with us each month.
- Geeky Cauldron Book Club – Thursday, November 20, 2025 at 6 PM. A book club for adults who love reading Young Adult books. Limited copies of books are available through the library, so please plan accordingly. This month: *Better Than the Movies* by Lynn Painter.

ALL AGES EVENTS – The following is a brief overview of current, upcoming, or recently offered Family Programs and activities at the Library. Register online at mustangpubliclibrary.eventbrite.com

- Lego Club – Tuesday, November 4, 2025 at 6 PM. Put together a creation based on each month's challenge. This month: Food

TEEN PROGRAMS AND ACTIVITIES – (Grades 6-12) The following is a brief overview of current, upcoming, or recently offered Teen Programs and activities at the Library. Events are on Thursdays at 4:30 PM unless otherwise noted. All supplies for programs are provided.

- Dungeons & Dragons: - November 6 & 20, 2025. Take up a weapon and defeat various foes. Create your own character or utilize premade characters to join the campaign. Email sbarnard@cityofmustang.org if interested.
- Teen Kickback – November 13, 2025. Kickback and relax in the Teen Zone of the library. There will be games, snacks, and craft supplies available.
- Teen Zone: Fall Carnival with a Twist – Saturday, November 15, 2025 2:30 PM – 4:30 PM. Games, snacks and a secret twist.

TWEEN PROGRAMS AND ACTIVITIES – (Grades 3-5) The following is a brief overview of current, upcoming, or recently offered Tween Programs and activities at the Library. Events are held on Mondays at 4:30 PM.

- Chibi Art – November 10, 2025. Learn to draw adorable chibi animals.
- Book Bingo – November 24, 2025. Play bingo and earn book prizes.

INFANT, TODDLER, & PRESCHOOL PROGRAMS AND ACTIVITIES – Children will listen to stories, enjoy songs and rhymes, and/or participate in a craft activity. All programs take place in the education room of the library and require registration unless noted.

- Preschool Story Time – Mondays at 9:30 AM & 11:00 AM.
- Mother Goose – Wednesdays at 9:30 AM & 10:30 AM in the Banquet Hall
- Baby Goose – Thursday, November 6, 2025 at 10:00 AM.
- Mother Goose at Night – Tuesday, November 25, 2025 at 5:30 PM.
- Bilingual Story Time – Monday, November 24, 2025 at 9:30 AM.

BRAINFUSE - Check out BrainFuse, an online live tutoring service and more. This program also provides college prep services, college entrance test prep, ASVAB, TABE, Nursing School Practice Tests, U.S. Citizen Test Prep, High School Equivalency Tests, Computer Skills, etc. This is available through the Oklahoma Department of Libraries.
www.brainfuse.com/highed/helpNow.asp?a_id=655B4EAB&ss=&r=

LIBRARY BOARD - The next Library Board Meeting is scheduled on November 20, 2025 at 5:15 PM.

DISPLAY - Come see the Leather Works and Wood Burning display for the month of November.

RECENT DONATIONS - We would like to thank the following groups for recent donations for the purchase of books:

- $500 – Mustang Rotary
- $3,500 – Friends of the Mustang Library

NOTE: All programming is subject to cancellation and/or change. Please call (405) 376-2226 or check Facebook for updates. Registration for all programs online at www.mustangpubliclibrary.eventbrite.com

PARKS:

DEPARTMENT ACTIVITIES – The following is a brief overview of activities occurring within the Parks and Recreation Department:

- Mom VS Son – November 8, 2025 - Join us at an event exclusively for Moms and their sons to come and compete or battle it out with Nerf Dart Battles, a Nerf Inflatable Obstacle Courses, and Interactive Games and Activities. Light refreshments will be served to all attendees. It will be held at the Mustang Community Center. Space is limited so pre-registration is required.
- Festival of Trees – December 1, 2025 – Kick off the holiday season with this FREE Community event held on December 1 from 6:00 to 8:00 PM at Mustang Town Center. There will be all the normal fun activities outside as we count down to light the large outdoor tree, have a meet and greet with Santa Clause, live entertainment, face painting, balloon twisting, lots of photo opportunities, and food trucks. The Tree Fest Market will be held inside the banquet facility with over 30 vendors ready to help you complete those Christmas lists.
- Spooktacular – October 25, 2025 – Thanks to all the businesses, volunteers, and staff that helped with Spooktacular again this year. This event would not be possible without the assistance of everyone involved. Over 6,000 people were in attendance for a safe and fun community trick or treat event.

For information on all Parks and Recreation events, please go to
www.cityofmustang.org/o/parks

PARK PROJECTS – The following is a brief overview of projects going on throughout the city parks:

- Wild Horse Park
  - The Splash Pad has been shut down and winterized for the season.
  - A new sidewalk has been added connecting the soccer parking lot and Morrell Way, just east of the soccer and baseball fields. This new extension connects this area to the existing trails along the sidewalks east of the Softball fields which connect to the rest of Wild Horse Park.
  - Two new memorial benches have been added to the park this month.

RECREATION CENTER – The following is an overview of programs and activities offered at the recreation center:

- The Recreation Center was visited 16,952 times during the month of September 2025.
- Children 13 years and under must be accompanied by an adult when entering the recreation center.
- Open Pickleball
  - Mondays 10:00 AM – 1:00 PM
  - Wednesdays and Fridays 9:00 AM - 12:00 PM
  - Sundays 1:00 – 5:00 PM
- Open Volleyball
  - Youth Volleyball - Tuesdays 4:00 - 6:15 PM
  - Adult Volleyball – Thursdays 6:00 – 8:30 PM and Saturdays 9:00 AM – 5:45 PM
- Pick Up Basketball Games
  - 9 – 14 year-olds Mondays 5:00 – 8:00 PM
  - 15 years and up Wednesdays and Fridays 5:00 – 8:00 PM
- Rock Wall – Hours
  - Mon – Fri 5:00 – 8:00 PM
  - Sat 9:00 AM – 5:00 PM
  - Sun 2:00 – 5:00 PM
- Personal Training
  - Personal Training sessions are available at the Recreation Center for $30 per session. For an additional $10 you can bring a buddy. Call 376-3411 to reserve a spot.
- Drop-in Childcare – Drop-in Childcare is offered for children from 6 months to 8 years of age at the Recreation Center with the purchase of an adult or family fitness pass. Please see the website for hours and prices. www.cityofmustang.org/o/parks
- Fitness
  - Yoga Series – Join instructor Gabby every Sunday in October at 2:00 PM for a relaxing and rejuvenating yoga class. This beginner – friendly class is perfect for all levels, focusing on gentle movements, stretching, and relaxation to help unwind and recharge for the week ahead. No registration is required but please bring a yoga mat. For further information, please contact us at 405-376-3411, visit the Parks and Recreation desk, or email apatten@cityofmustang.org.

- The Recreation Center offers a variety of fitness classes every day in the gym! First time visitors are encouraged to try their first class free! Memberships offer reasonable rates based on individual needs and no contracts are required. Fitness instructors teach everything from yoga to hip hop.
- Fitness Classes in August had 2,635 attendees.

For information on schedules, passes, and rates, please go to
www.cityofmustang.org/o/parks

ADULT PROGRAMS – The following is an overview of adult programming activities and services:

- Adult Activities
  - Suncatchers – November 17, 2025 – This free activity beginning at 9:30 AM will create Christmas themed suncatchers. All supplies will be provided for ages 18+. No registration is required.

    For more information about Adult Activities, please call 405-376-1297, email apatten@cityofmustang.org, or stop by the Active Adult Center's front desk.

- Active Adult Center 55+
  - Tech Problems for Seniors – The Active Adult Center is hosting the local AT&T store staff to help with any IT problems. They will also have an informational booth about phone plans for senior citizens. This is a come and go event.
  - Knitting & Crochet Lessons – This free class will be held every Thursday from 9:00 – 10:30 AM. Participants will need to provide their own supplies. All skill levels are welcome to attend. Beginners will be shown the basics and experienced participants can socialize and help with others in the class. For a list of supplies, please come to the class and speak to the instructor. Supplies will vary depending on each individual project.
  - Aging Services Food Service serves lunch for ages 60+, with a suggested $3.00 donation. To reserve a meal, contact Aging Services at 405-376-9874. Meal reservations are due the business day before, by noon. Copies of the lunch menu are available in the Active Adult Center.
  - In October 2025, the Active Adult Center served 1,176 people for lunch provided by Aging Services.
  - 2,517 Active Adults participated in a variety of activities including music, games and group activities. For a calendar of activities, stop by the Active Adult Center 55+ front desk.

For a complete list of programs and activities at the Active Adult Center 55+ go to www.cityofmustang.org/o/parks/page/active-adult-center or email Ashley at apatten@cityofmustang.org or call 405-376-1297 for more information.

YOUTH AND FAMILY PROGRAMS – The following is a brief overview of youth and family programs and services:

- Thanksgiving Break Mini Camp – November 24, 25, and 26, 2025 – While Mustang Public Schools is out for Thanksgiving Break there will be a Mini Camp held from 7:30 AM to 5:45 PM for grades Pre-K to 5th Grade on Monday and Tuesday and from 7:30 AM to 3:00 PM on Wednesday. There will be games, crafts, and activities planned for all three days. Thanksgiving Break Mini Camp is only $75 per participant but space is limited and pre-registration is required.

SPORTS COMPLEX AND FACILITIES – The following is a brief overview of the sports complex and facilities:

- Mustang Youth Baseball and Softball
  - Mustang Youth Sports will host the rescheduled Spooktacular baseball and softball tournament on November 2, 2025 at the baseball complex only.
- Adult Sports
  - The 15th Annual Major Wood tournament will be played Saturday November 1, 2025.
- Recreation Center
  - The Rising Star 4 & 5 year-old basketball teams will begin weekly practices November 3, 2025. The first games will be December 6, 2025.

For more information about sports go to www.cityofmustang.org/o/parks or email Blake Dickson at bdickson@cityofmustang.org

For more information on any of the upcoming events and activities, please check out the city website at www.cityofmustang.org/o/parks , call 376-3411, or follow Mustang Parks & Recreation Special Events on Facebook at www.facebook.com/mustangokparks
Discover the Fun!

ANIMAL WELFARE:

CHANGE IN HOURS OF OPERATION - Effective November 1, 2025, the Mustang Animal Welfare Center will be open to the public from 9:00 AM to 5:00 PM Wednesday, Thursday and Friday, from 9:00am to 2:00pm on Saturdays and closed on Sundays. The Center's availability on Mondays and Tuesdays will be by appointment only, between 9:00am and 4:00pm. This modification will allow the Animal Welfare's current staff to be more efficient during business hours while addressing the need for public access on weekends.

To make an adoption appointment, or turn in a found pet, please contact the Mustang Animal Welfare Center at 256-6207.

POLICE:

PERSONNEL - The following is a brief overview of personnel transitions within the Police Department:

- Dispatcher Kristen Milgrim has successfully completed her training program and has been assigned to a permanent shift.

- Police Officer Recruits; Ethan Moody, Darius Jones and Paige Yates, are progressing well in the Basic Police Officer Course.

TRAINING - The following is a brief overview of training occurring within the Police Department:

- Master Sergeant Roger Burnett assisted the Moore Norman Technology Center by teaching the firearms block of the Basic Police Officer Academy
- Lt. Derek Hunt and Lt. Seth Roecker attended the final session of the Law Enforcement Liability Avoidance course that was presented by OMAG
- Sgt. Jeremy Collinson, Sgt. Dakota Norman, Lt. Aaron Meadows and Capt. David Mangrum attended IRS Training regarding electronic payment systems at the University of Central Oklahoma
- Sgt. Dakota Norman attended the ATF's Crime Gun Investigations at Metro Tech in Oklahoma City
- Capt. David Mangrum, Lt. Aaron Meadows and Sgt. Dakota Norman attended Domestic Violence Training by ICAN at Canadian Valley in Oklahoma City
- Officer Chris Green and Officer Paiton Beck attended Advance Accident Investigation Training conducted by the Oklahoma City Police Department
- Sgt. Kevin Parker attended DUI Report Writing and Testimony training in Stillwater, Oklahoma

SPECIAL PROJECTS – The following is a brief overview of special projects within the Police Department and the Animal Welfare Center:

- Staff recently held Oral Board interviews for candidates applying for the open police officer positions. Those who successfully completed that portion of the process moved on to a potential Chief's interview
- Lt. Dylan Wilson recently received the Outstanding Officer Award by the Mothers Against Drunk Driving (MADD) organization. The award was presented publicly at the organization's inaugural Law Enforcement Recognition event held at the Mayo Hotel in Tulsa, Oklahoma. As mentioned in the July 2025 City Manager's Report, Lt. Wilson was recognized for his outstanding efforts in the area of DUI enforcement through a hugely successful DUI check-point largely facilitated by Lt. Wilson. Along with Lt. Wilson, in attendance at the event were his wife, Meg, Deputy Chief Carpenter and Chief Wallace.
- Dispatcher Katie Matthis was recognized as the Telecommunicator of the Year for the State of Oklahoma. Katie was honored at the 2025 Oklahoma Public Safety Conference which was held at the Tulsa Southern Hills Marriott, in Tulsa, Oklahoma. Katie's award was sponsored by RAPIDSOS, an organization that handles Public Safety technology. The RAPIDSOS representative recognizing Katie highlighted a very difficult year of high demand calls for service during Katie's shifts as well as a specific event where her actions played a huge role in ensuring lifesaving services were made available to a citizen in need. Katie was nominated by her supervisor, Jana Brence, who was in attendance at the award's banquet, along with Katie's husband, David, the officer that was present during the highlighted event, Lt. Aaron Meadows, Deputy Chief Carpenter and Chief Wallace.

- The local Army National Guard Armory personnel plan to donate their time during a volunteer work day at the Mustang Animal Welfare Center. This is the second year in a row for the group to volunteer their services. Last year was such a success, we are confident the upcoming event will make a definite impact. We are grateful for the partnership we have with our local service men and women.
- The Mustang Police Department recently received the Mid-size Agency of the Year Award. The award was presented by the Mother's Against Drunk Driving organization at their inaugural Law Enforcement Recognition event in Tulsa, Oklahoma. The award recognizes the department for leadership, devotion to duty and tireless service in the fight to end impaired driving. In attendance to receive the award were Chief Mike Wallace, Deputy Chief William Carpenter and Lt. Dylan Wilson. We are extremely appreciative for the recognition and proud to serve alongside so many other award recipients who work diligently in the constant battle against impaired driving.

MONTHLY POLICE STATISTICS – The September Call Report is attached to this report.

ATTACHMENTS:

1. Community Development Monthly Report for August, 2025.
2. Code Enforcement Monthly Report for August, 2025.
3. Financial Reports for Period Ending September 30, 2025 and Sales Tax for October, 2025.
4. Police Department September Call Report

The next City Manager's Report will be available on Wednesday, November 26, 2025

CITY OF MUSTANG

COMMUNITY DEVELOPMENT

SUMMARY OF PERMITS/INSPECTIONS/DEPOSITS FOR SEPTEMBER 2025

INSPECTIONS COMPLETED	TOTAL INSPECTIONS
COMMERCIAL BUILDING	9
RESIDENTIAL BUILDING	65
DRIVEWAY	64
CONSTRUCTION	21
ELECTRICAL	94
MECHANICAL	53
PLUMBING	116
BUSINESS LICENSE	8
SIGN	0
TOTAL	430

PERMITS ISSUED	TOTAL PERMITS
RESIDENTIAL BUILDING PERMITS	5
RESIDENTIAL PLUMBING PERMITS	22
RESIDENTIAL MECHANICAL PERMITS	11
RESIDENTIAL ELECTRICAL PERMITS	20
COMMERCIAL BUILDING PERMITS	1
COMMERCIAL PLUMBING PERMITS	1
COMMERCIAL MECHANICAL PERMITS	0
COMMERCIAL ELECTRICAL PERMITS	0
FIRE PROTECTION SYSTEM PERMITS	1
SWIMMING POOL PERMITS	1
STORM SHELTER PERMITS	1
OTHER BUILDING PERMITS	14
OCCUPANCY PERMIT	13
BUSINESS LICENSE	84
BEVERAGE LICENSE	1
CONTRACTORS LICENSE	170
SECURITY ALARM	2
SEMI TRACTOR PERMIT	0
SPECIAL EVENT PERMIT	3
SOLICITORS LICENSE	2
MOBILE FOOD VENDOR	3
TOTAL PERMITS ISSUED	355

CASH COLLECTION SUMMARY	TOTAL DEPOSITS
ANIMAL LICENSES / FEES	$749.50
LICENSES	$13,950.00
INSPECTION FEES	$1,950.00
DEEDS/PLATS/SPLITS/VARIANCES	$0.00
PERMITS	$9,236.99
STATE PERMIT FEES	$346.50
DONATIONS - ANIMAL SHELTER	$0.00
GENERAL FUND MISCELLANEOUS	$1,395.00
CPR TRAINING CLASSES	$0.00
PARK DEVELOPMENT FEES	$250.00
CONVENIENCE FEE	$315.00
WATER METER FEE	$1,630.00
WATER / SEWER INSTALL FEE	$2,730.00
WATER / SEWER CONNECT FEES	$1,925.00
MIA MISCELLANEOUS	$0.00
SEWER IMPACT FEE	$4,000.00
UTILITY DEPOSITS	$475.00
GRAND TOTAL	$38,952.99

PERMIT FEES COLLECTED	TOTAL DEPOSITS
COMMERCIAL BUILDING	$2,898.94
RESIDENTIAL BUILDING	$300.00
CONSTRUCTION	$578.00
DEMOLITION	$0.00
DRIVEWAY	$150.00
COMMERCIAL ELECTRICAL	$50.00
RESIDENTIAL ELECTRICAL	$1,068.58
NOI/ FLOOD PLAIN	$0.00
COMMERCIAL MECHANICAL	$0.00
RESIDENTIAL MECHANICAL	$1,073.85
COMMERCIAL PLUMBING	$0.00
RESIDENTIAL PLUMBING	$1,840.40
SEPTIC	$0.00
SIGN	$0.00
WATER METER	$1,860.00
WATER WELL	$50.00
ROW & EASEMENT	$100.00
TOTAL	$9,969.77

CITY OF MUSTANG
COMMUNITY DEVELOPMENT OFFICE
1501 N. MUSTANG RD.
MUSTANG, OK 73064
(405) 376-9873

October 30, 2025

CODE ENFORCEMENT COMPLAINTS FILED FOR SEPTEMBER 2025

COMPLAINT	COMPLAINTS FILED	COMPLETED	PENDING
GRASS/WEEDS	16	15	1
TRASH	20	19	1
INOPERABLE VEHICLE	3	2	1
PARKED ON FRONT LAWN	1	1	0
OTHER	15	14	1
TOTAL	**55**	**51**	**4**

PROPERTIES ABATED - 1

PROPERTIES POSTED – 2

CITATIONS ISSUED – 0

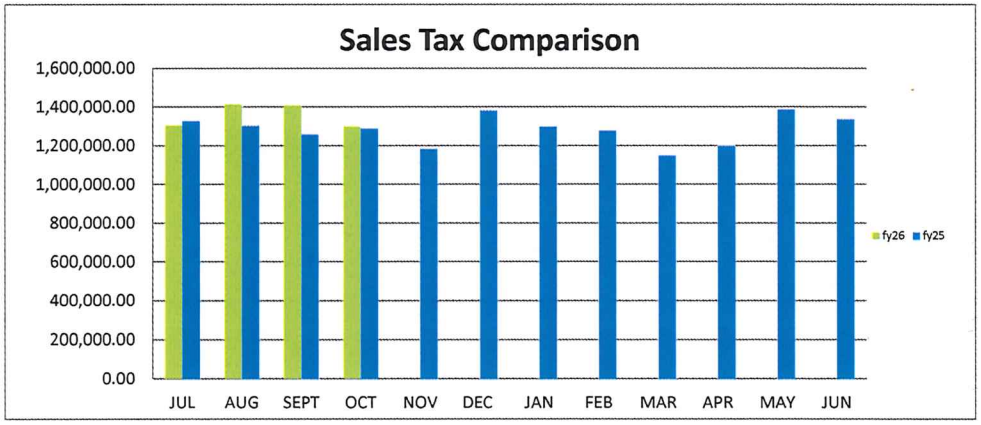
ILLEGAL SIGNS PULLED – 186

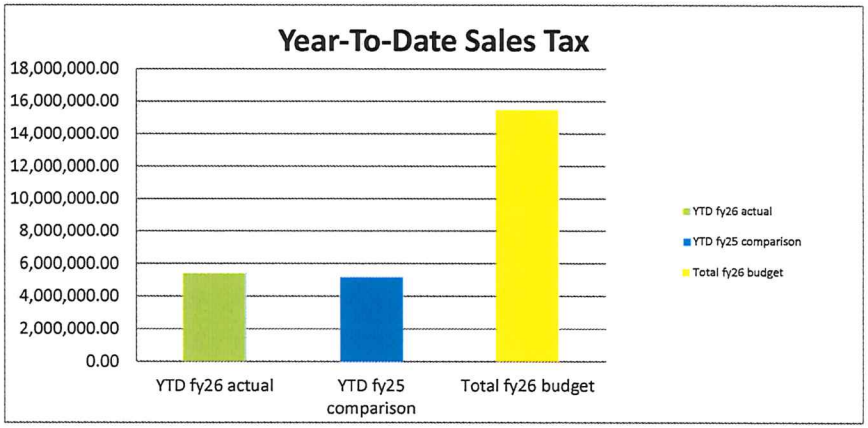
City of Mustang
Code Enforcement Log
SEPTEMBER 2025

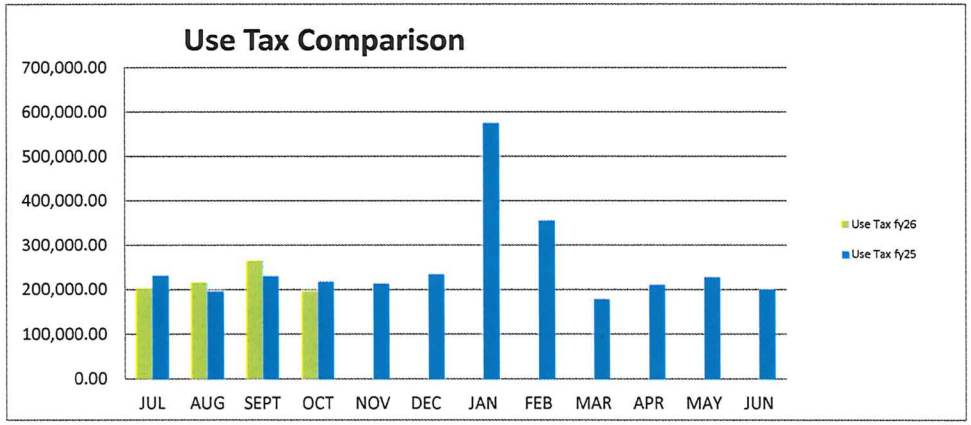
DATE	ADDRESS	GRASS	TRASH	INOP VEH	PARKED ON FRONT LAWN	OTHER COMPLAINTS	ACTION	DATE CLOSED
9/4/2025	59TH AND MORGAN RD	1					SPOKE TO OWNER	9/9/2025
9/4/2025	908 S BROOKVIEW LN		1				10 DAY YELLOW TAG	9/9/2025
9/4/2025	309 E TWELVE OAKS TER					BRUSH	LETTER TO OWNER	9/15/2025
9/4/2025	906 W GRIGGS WAY					BRUSH	LETTER TO OWNER/ 5 day yellow 9-17	9/22/2025
9/4/2025	1042 W GRIGGS WAY					BRUSH	LETTER TO OWNER/ 5 day yellow 9-17	9/22/2025
9/4/2025	604 N GERONIMO WAY	1					LETTER TO OWNER	9/22/2025
9/4/2025	416 E MOHR LN					BRUSH	LETTER TO OWNER	9/22/2025
9/4/2025	930 W TESIO WAY	1					LETTER TO OWNER	9/22/2025
9/4/2025	1925 W ANTLER WAY	1					LETTER TO OWNER	9/22/2025
9/4/2025	422 S SHEPHERD DR		1				LETTER TO OWNER	9/22/2025
9/4/2025	524 W PERRY DR		1				LETTER TO OWNER	9/22/2025
9/4/2025	1934 E ENSEY TER		1				LETTER TO OWNER	9/22/2025
9/4/2025	721 S BROOKVIEW LN		1				LETTER TO OWNER	9/22/2025
9/4/2025	331 E MOHR LN		1				LETTER TO OWNER	9/22/2025
9/4/2025	237 E MOHR LN	1					LETTER TO OWNER	9/22/2025
9/4/2025	229 E MOHR LN	1					LETTER TO OWNER	9/22/2025
9/9/2025	1100 W CAMELLIA WAY					BRUSH	LETTER TO OWNER	9/22/2025
9/9/2025	980 N SAVANNAH TER					TREES BLOCKING STREE	LETTER TO OWNER	9/22/2025
9/9/2025	1814 E SHERWOOD TER					TALL SHRUB ON CORNE	LETTER TO OWNER	9/22/2025
9/9/2025	215 MONTEBELLA TER	1	1	1		2 TRAILERS ON DRIVEW	LETTER TO OWNER	
9/12/2025	517 N ROBIN WAY		1			BRUSH	YELLOW TAG	9/30/2025
9/12/2025	1307 W WHIPPOORWILL		1				YELLOW TAG	9/30/2025
9/12/2025	1320 W WHIPPOORWILL WAY		1			BRUSH	LETTER TO OWNER	9/30/2025
9/12/2025	717 N MOCKINGBIRD		1				LETTER TO OWNER	9/30/2025
9/12/2025	701 N ROBIN WAY		1				LETTER TO OWNER	9/30/2025
9/12/2025	703 N ROBIN WAY		1				LETTER TO OWNER	9/30/2025
9/12/2025	715 N ROBIN WAY		1				LETTER TO OWNER	9/30/2025
9/16/2025	1907 W CEDAR RIDGE DR	1					LETTER TO OWNER	
9/16/2025	216 N MONTEBELLA TER	1					LETTER TO OWNER	
9/16/2025	641 W SHEPHERD DR		1				LETTER TO OWNER	9/30/2025
9/16/2025	1705 E FRONTIER TER				1		LETTER TO OWNER	9/30/2025
9/16/2025	505 N CANADIAN TER	1					LETTER TO OWNER	
9/16/2025	1006 W GRIGGS WAY		1				LETTER TO OWNER	9/30/2025
9/16/2025	1002 W GRIGGS WAY		1				LETTER TO OWNER	9/30/2025
9/16/2025	1541 E PERSIMMON LN			1			LETTER TO OWNER	9/30/2025
9/16/2025	1001 N TIFFANY WAY	1					LETTER TO OWNER	9/30/2025
9/16/2025	741 S GLEN LN	1					LETTER TO OWNER	9/30/2025
9/16/2025	536 W HIGHWAY 152		1				TALKED WITH RENTER	9/30/2025

9/16/2025	741 S GLEN LN	1					LETTER TO OWNER	9/30/2025
9/16/2025	734 S GLEN LN	1					LETTER TO OWNER	9/30/2025
9/22/2025	1919 E ENSEY TER					FIBER WORKERS	CALLED B&H	9/30/2025
9/22/2025	1114 W KYLE WAY		1				LETTER TO OWNER	
9/30/2025	623 S WOODLAND DR					SEMI IN STREET	EMAILED TO PD	9/30/2025
9/30/2025	231 W FORSTER DR					TRASH CANS LEFT IN STR	RED TAG	
9/30/2025	722 W FORSTER DR	1					NO VIOLATION	9/30/2025
9/30/2025	LEE STORAGE						NOISE COMPLAINT	9/30/2025
9/30/2025	729 S MEADOW LN		1				NO VIOLATION	9/30/2025
9/30/2025	513 S CASTLEROCK LN					TRAILERS QUESTION	TALKED WITH HOA PRESIDENT	9/30/2025
9/30/2025	1541 E SW 89TH ST					TRASH	NO VIOLATION	9/30/2025
9/30/2025	413 N LAKESIDE TER	1					NO VIOLATION	9/30/2025
9/30/2025	745 W FORSTER			1			YELLOW TAG	

Mustang's Tax Comparison
October 2025







CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenditures
As of September 30, 2025

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
REVENUES:				
Charges for Services	97,973	411,182	1,570,000	26.19%
Taxes and Franchise	1,761,153	5,175,868	20,423,000	25.34%
Licenses and Permits	27,940	90,189	346,100	26.06%
Fines	29,441	78,056	357,000	21.86%
Miscellaneous	32,775	162,814	1,034,443	15.74%
Reserved Carryover	-	-	9,238,954	0.00%
TOTAL REVENUES	1,949,283	5,918,110	32,969,497	17.95%
EXPENDITURES:				
Mayor and Council	-	35,592	121,241	29.36%
City Attorney	20,681	66,604	334,313	19.92%
Information Technology	12,028	44,028	186,845	23.56%
City Manager	68,545	263,951	1,357,179	19.45%
Library	35,655	137,919	606,444	22.74%
Parks and Recreation	96,858	362,230	1,497,723	24.19%
General Government	42,826	523,563	2,291,950	22.84%
Increase to Fund Balance	-	-	8,763,586	0.00%
Town Center	32,289	85,897	432,570	19.86%
Ball Complex	52,975	192,581	802,722	23.99%
Aquatics	54,549	189,130	437,173	43.26%
Finance	62,345	241,020	987,548	24.41%
Community Development	46,379	179,173	826,405	21.68%
Police	327,546	1,063,270	4,786,974	22.21%
Animal Welfare	20,238	66,770	344,628	19.37%
Hwy Safety Grant	588	4,250	46,032	9.23%
Support Services	56,144	184,158	875,590	21.03%
Fire	268,906	950,710	4,383,238	21.69%
Streets	1,313	31,101	248,900	12.50%
TOTAL EXPENDITURES	1,199,865	4,621,948	29,331,061	15.76%
REVENUES OVER EXPENDITURES	749,418	1,296,162	3,638,436	35.62%
TRANSFERS IN (OUT):				
Transfers in	840,506	2,869,479	12,296,564	23.34%
Transfers out	(1,442,332)	(4,222,816)	(15,935,000)	26.50%
TOTAL TRANSFERS	(601,826)	(1,353,337)	(3,638,436)	37.20%
NET CHANGE IN FUND BALANCE	147,592	(57,175)	-	
FUND BALANCE (GAAP Basis)				
Beginning Balance (Audited)		10,429,032		
Ending Balance		$ 10,371,857		
FUND BALANCE (Budgetary Basis)				
Beginning Balance		9,103,183	8,000,000	
Ending Balance		$ 9,046,008	$ 8,000,000	

CITY OF MUSTANG
GENERAL FUND
FISCAL YEAR 2025-2026
Balance Sheet
As of September 30, 2025

Notes:

	YEAR TO-DATE	
ASSETS:		
Warrant Intercept	600	Warrant account for court
EV Charging Station	100	EV Charging Station Account
Cash	3,965,288	Cash on hand
Petty Cash	500	Discretionary funds for expenditures not sensible to process check
Cash on Hand	3,350	Cash drawers
Investments	5,156,077	Certificate of deposits
Due from Other Governments	2,392,230	Sales & use tax, and other intergovernmental shared revenues measurable at year-end. Collectible within 60 days after 6/30)
Franchise Tax Receivables	155,233	Franchise tax (alcohol, utilities, excise, motor vehicle, tobacco) revenue accruals measurable at year-end
Municipal Court Receivables	1,070,010	Municipal court revenue (fines) accruals measurable at year-end
Inventory	94,902	Year-end inventory on-hand (office supplies, concessions-aquatic/ball fields, Silver Star)
Prepaid Expense & Other	-	Expense split between years
Other Receivables	2,632	Grant and miscellaneous accruals at year-end
TOTAL ASSETS	12,840,922	
LIABILITIES:		
Prepaid License & Permits	13,567	Prepayment of licenses/permits received by contractors (deferred revenue)
Warrant Intercept Program	100	60 day holding account
Accounts Payable	66,866	Money owed by City to its suppliers
Payroll Payable	407,051	Payroll deductions, tax expenses, and benefits owed
Deferred Revenue Court	985,856	Court revenue received yet judge has not ruled
Escrow Payable	9,152	Escrow holding for Symes Detention Pond
Escrow Payable	937	Escrow for Wildhorse Sidewalk
TOTAL LIABILITIES	1,483,529	
CAPITAL:		
Reserve for Encumbrance	83,444	Encumbrance recognized towards budget - Homeland (formerly Cash Savers) Incentive
Reserve for Encumbrance	399,056	Encumbrance recognized towards budget - Atwoods Incentive
Fund Balance	10,932,068	Fund Balance Equity
Will Close to Fund Balance	-	
TOTAL CAPITAL	11,414,569	
EXCESS REVENUES OVER EXPENSES:	(57,175)	Gain or Loss

CITY OF MUSTANG, OKLAHOMA
GENERAL FUND
THREE MONTH ENDED SEPTEMBER 30, 2025

	GENERAL FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	**$ 8,000,000**	**$ 9,103,183**	
REVENUES	$ 32,969,497	$ 5,918,110	18%
EXPENDITURES	$ (29,331,061)	$ (4,621,948)	16%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	**$ 3,638,436**	**$ 1,296,162**	
TRANSFERS IN	$ 12,296,564	2,869,479	23%
TRANSFERS OUT	$ (15,935,000)	(4,222,816)	27%
NET TRANSFERS	**$ (3,638,436)**	**$ (1,353,337)**	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	**$ -**	**$ (57,175)**	
	$ 8,000,000	**$ 9,046,008**	
ENDING FUND BALANCE	**$ 8,000,000**	**$ 9,046,008**	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	**17.67%**	**19.98%**	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end September 2025 represents 25% of the fiscal year. This % is a basic measure of where the Fund should be year to date

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the Fund has received revenues and transfers to date that exceeds

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the Fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MUSTANG IMPROVEMENT AUTHORITY - OPERATING FUND
FISCAL YEAR 2025-2026
Statement of Revenues & Expenses
As of September 30, 2025

	MONTH TO-DATE	YEAR TO-DATE	BUDGET	PERCENT OF BUDGET
OPERATING REVENUES:				
Sales Tax	1,410,488	4,132,341	15,500,000	26.66%
Water	303,960	1,301,030	5,240,000	24.83%
Wastewater	169,123	669,026	2,700,000	24.78%
Sanitation	205,274	769,237	3,120,000	24.66%
Sanitation-Restricted	1,285	3,988	16,000	24.92%
Recylcing	4,747	18,689	80,000	23.36%
Tree Limb Removal	734	5,700	20,000	28.50%
Ambulance	24,932	98,138	400,000	24.53%
Other fees	58,947	220,548	1,018,000	21.66%
Interest & other	63,101	174,129	775,050	22.47%
Reserved Carryover	-	-	11,960,000	0.00%
Auction Surplus	-	-	100	0.00%
TOTAL OPERATING REVENUES	2,242,591	7,392,827	40,829,150	18.11%
OPERATING EXPENSES:				
General Government	89,881	242,259	1,524,850	15.89%
Fund Balance Reserve	-	-	11,448,506	0.00%
Water	358,289	922,026	4,000,755	23.05%
Sewer	75,609	319,325	1,587,239	20.12%
Sanitation	131,577	398,572	1,859,025	21.44%
TOTAL OPERATING EXPENSES	655,355	1,882,183	20,420,375	9.22%
REVENUES OVER EXPENSES	1,587,235	5,510,644	20,408,775	
TRANSFERS IN (OUT)				
Transfers in	-	-	200,000	0.00%
Transfers out	(1,557,904)	(4,856,707)	(20,624,500)	23.55%
TOTAL TRANSFERS	(1,557,904)	(4,856,707)	(20,424,500)	23.78%
NET INCOME (LOSS)	29,331	653,937	(15,725)	
WORKING CAPITAL - Beginning Balance		12,799,034		
WORKING CAPITAL - Ending Balance		13,452,971		
2017 CONSTRUCTION LOAN				
Restricted Carryover (2017 Note)	-	-	640,000	0.00%
Expenditures of 2017 Projects	-	(9,639)	(640,000)	1.51%
TOTAL 2017 REVENUE NOTES	-	(9,639)	-	
2020 PROCEEDS AND EXPENDITURES				
Restricted Carryover (2020 Note)	-	-	580,000	0.00%
Expenditures of 2020 Projects	-	(93,600)	(564,275)	16.59%
TOTAL 2020 REVENUE NOTES	-	(93,600)	15,725	
TOTAL NET INCOME (LOSS) - INCLUDES NOTES	29,331	550,699	-	

CITY OF MUSTANG
MUSTANG IMPROVEMENT AUTHORITY
FISCAL YEAR 2025-2026
Balance Sheet
As of September 30, 2025

	YEAR TO-DATE	Notes:
ASSETS:		
Cash	5,961,797	Cash on hand
Depository Cash	1,250	Cash in depository account (imprest account)
2017 Construction Fund	637,053	2017 construction fund (project account) - EOC construction (partial), upgrade dispatch system, public safety vehicles/equipment, widening Sara Rd, 89th widening (partial), overlay residential streets, splash pad, animal shelter, lighting (2) soccer fields, market place
2020 Construction Fund	533,431	2020 construction fund (project account) - Sewer lift station, belt filter press, sewer basin, sewer line project, arsenc treatment skids, county line water tower improvements and drainage projects
Accounts Receivable	547,122	Utility services rendered to customers for payment
Unbilled Receivables - Audit	817,299	Utility accounts receivables earned at year-end and not yet received
Allowance for Doubtful Accounts	(7,847)	Allowance for uncollectible accounts receivable at year end
A/R - Unapplied Credits	(54,156)	Unapplied transactions on customer A/R waiting to be applied i.e. customer paying more than what is owed
Investments	6,880,812	Certificate of deposits
Property, Plant and Equipment	69,256,625	Long-term operating assets used by Authority. The City's capitalization threshold is $5,000
Accumulated Depreciation	(32,386,377)	Represents the expired value of an asset
Construction in Progress	3,954,891	Costs of construction work, not yet recorded
Inventory	35,692	Year-end inventory on-hand (public works)
Prepaid Expense & Other	-	Expense split between fiscal years
Other Receivables	138,165	Grant and miscellaneous accruals at year-end
Deferred Outflow - ARO	2,483,360	GASB 83 – WWTP Retirement Obligation
TOTAL ASSETS	58,799,117	
LIABILITIES:		
Accounts Payable	421,666	Money owed by Authority to its suppliers
Asset Retirement Obligation	2,765,560	GASB 83 – WWTP Retirement Obligation
TOTAL LIABILITIES:	3,187,225	
CAPITAL:		
Fund Balance	55,061,193	Equity
TOTAL CAPITAL	55,061,193	
EXCESS REVENUES OVER EXPENSES:	550,699	

CITY OF MUSTANG, OKLAHOMA
MUSTANG IMPROVEMENT AUTHORITY
THREE MONTH ENDED SEPTEMBER 30, 2025

	MUSTANG IMPROVEMENT AUTHORITY FUND		
	BUDGET	YTD ACTUAL	% OF BUDGET
BEGINNING FUND BALANCE	**$ 12,000,000**	**$ 12,799,034**	
REVENUES	$ 40,829,150	$ 7,392,827	18%
EXPENDITURES	$ (20,442,150)	$ (1,882,183)	9%
REVENUES OVER (UNDER) EXPENDITURES BEFORE TRANSFERS	**$ 20,387,000**	**$ 5,510,644**	
TRANSFERS IN	$ 200,000	$ -	0%
TRANSFERS OUT	$ (20,587,000)	$ (4,856,707)	24%
NET TRANSFERS	**$ (20,387,000)**	**$ (4,856,707)**	
INCREASE (DECREASE) TO BEGINNING FUND BALANCE	**$ -**	**$ 653,937**	
ENDING FUND BALANCE	**$ 12,000,000**	**$ 13,452,971**	
ENDING BALANCE AS A PERCENTAGE OF ANNUAL REVENUES	**29.25%**	**32.79%**	
2016, 2017, 2020, & 2020A RESTRICTED	$ 1,220,000	$ -	
2016, 2017, 2020 & 2020A PROJECT EXPENDITURES	$ (1,220,000)	$ (103,239)	
	$ -	$ (103,239)	
TOTAL NET INCOME (LOSS) - INCLUDES CONSTR NOTES	**$ 12,000,000**	**$ 550,699**	

Amount of unrestricted and unobligated cash and investments carried over from the end of the prior year.

The end of September 2025 represents 25% of the fiscal year. This % is a basic measure of where the Fund should be year to date compared to budget.

This represents the amount by which fund revenues exceed expenditures prior to net transfers (subsidies) from/to other funds.

Indicates the current budget, as amended, plans on spending more than it takes in; thereby, increasing the fund balance by the end of the fiscal year by this amount.

This indicates the Fund has received revenues and transfers to date that exceeds

This amount reflects the uncommitted fund balance at the end of the month. This amount should never go below $0 per State law.

This amount is considered the Fund's unappropriated cash reserves. Fiscally prudent goal is to keep this amount at no less than 15-20% of annual revenues.

MONTHLY OPERATING STATEMENT

For the Month Ending September 30, 2025

Mustang Improvement Authority
1501 N. Mustang Road
Mustang, OK 73064

Operating Revenue:	
Water sales	303,960
Wastewater treatment charges	169,123
Refuse and recycle sales	211,306
Tree Limb Removal	734
Ambulance	24,932
Other fees	58,947
Auction Surplus	-
TOTAL OPERATING REVENUE	769,003
Operating Expenses:	
Operating & maintenance	207,186
General & administrative	244,304
Purchased water	203,866
Capital outlay	-
TOTAL OPERATING EXPENSES	655,355
NET OPERATING INCOME (LOSS)	113,647
Non-operating income (expenses):	
Interest income	49,909
Sales tax	1,410,488
Miscellaneous	13,191
Transfers In	-
TOTAL NON-OPERATING INCOME	1,473,588
NET INCOME BEFORE OPERATING TRANSFERS	1,587,235
Operating transfers out	1,557,904
NET INCOME (LOSS)	29,331

Monthly Debt Payments: *Included in transfers	
Oklahoma Water Resources Board - 2009	21,519
Revenue Note 2016	95,911
Revenue Note 2017	86,168
Revenue Note 2020	11,981
Revenue Note 2020A	89,749
TOTAL MONTHLY DEBT PAYMENTS	305,327

City of Mustang
Monthly Sales Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	$ 1,308,396.50	$ 1,329,719.09	$ 1,378,867.49	$ 1,288,315.31	$ 1,109,162.30
Aug	1,413,457.29	1,305,653.04	1,224,504.99	1,227,397.16	1,114,534.20
Sep	1,410,487.58	1,259,553.89	1,243,068.11	1,245,616.92	1,105,675.97
Oct	1,300,815.87	1,292,183.28	1,259,929.04	1,272,688.74	1,162,800.86
Nov		1,185,757.24	1,234,088.30	1,207,197.00	1,091,410.06
Dec		1,383,566.90	1,218,829.02	1,213,212.51	1,122,514.50
Jan		1,301,228.98	1,220,957.52	1,267,375.22	1,163,230.73
Feb		1,277,939.37	1,231,626.12	1,255,351.39	1,219,286.13
Mar		1,149,469.97	1,102,999.17	1,112,938.81	1,009,468.36
Apr		1,199,244.66	1,196,856.70	1,185,947.39	1,099,212.34
May		1,388,533.26	1,355,139.27	1,295,251.63	1,194,667.26
Jun		1,338,192.65	1,215,513.21	1,269,049.90	1,212,457.66
	$ 5,433,157.24	$ 15,411,042.33	$ 14,882,378.94	$ 14,840,341.98	$ 13,604,420.37
Avg	1,358,289.31	1,296,777.33	1,240,198.25	1,236,695.17	1,133,701.70
% increase	4.74%	4.56%	0.28%	9.08%	8.58%
projected Increase	-	528,663.39	42,036.96	1,235,921.61	1,074,702.14

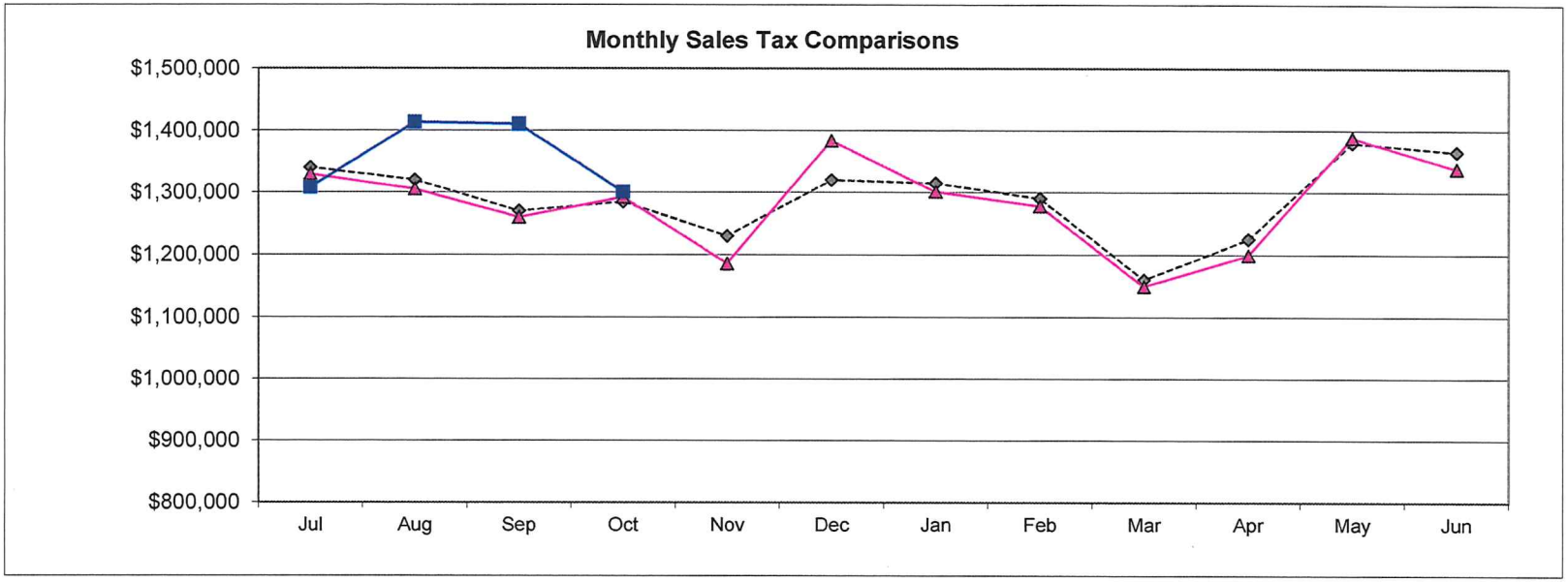
City of Mustang
Sales Tax Report
Budget to Actual Comparison
October 8, 2025

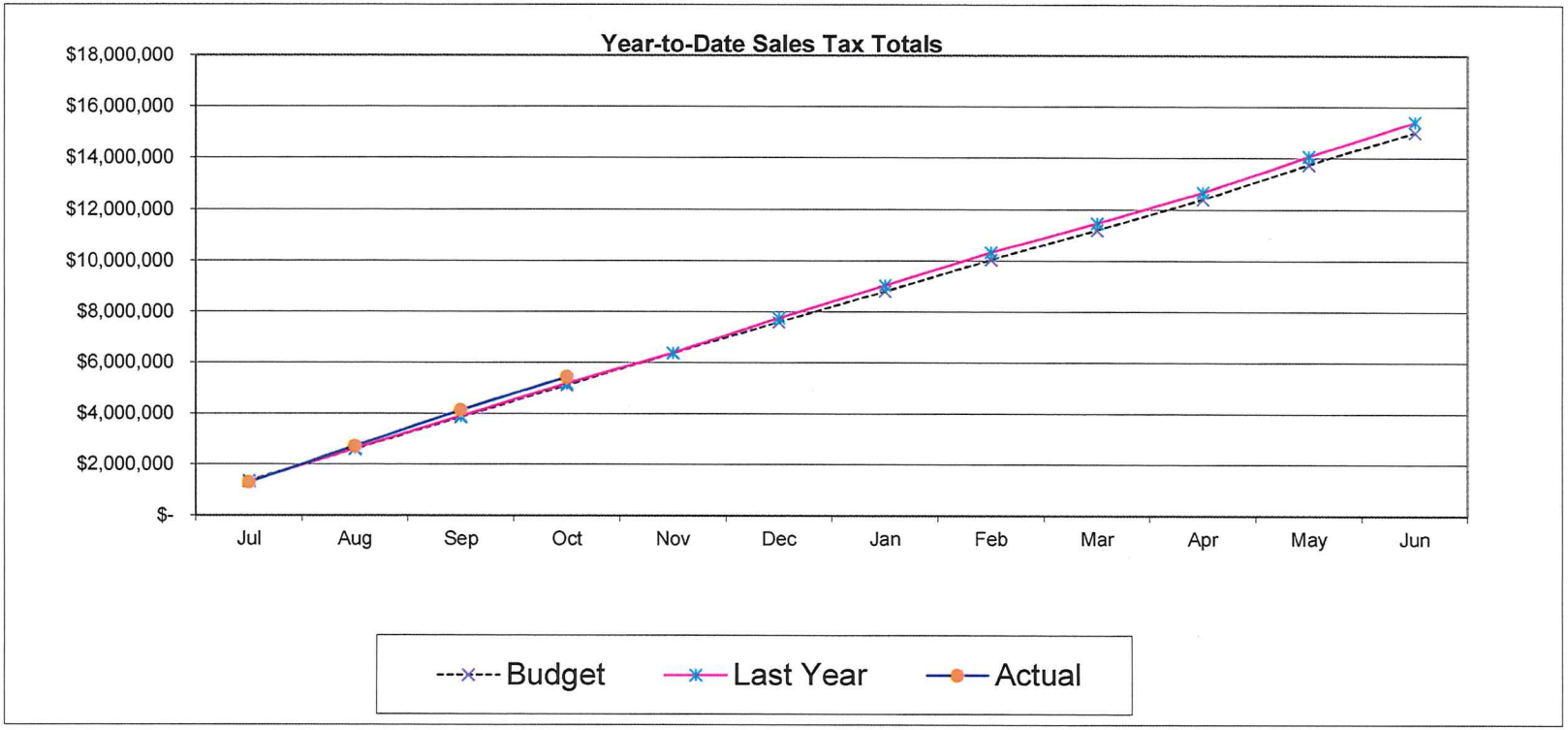
	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 1,308,396.50	8.4%	$ 1,340,000.00	8.6%	$ (31,603.50)	-2.4%
Aug	1,413,457.29	9.1%	1,320,000.00	8.5%	93,457.29	7.1%
Sep	1,410,487.58	9.1%	1,270,000.00	8.2%	140,487.58	11.1%
Oct	1,300,815.87	8.4%	1,270,000.00	8.2%	30,815.87	2.4%
Nov						
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 5,433,157.24	35.1%	$ 5,200,000	33.5%	$ 233,157.24	4.5%
	Average					
	$16,299,472		$15,500,000			

City of Mustang
Sales Tax Report
Two Year Comparison
October 8, 2025

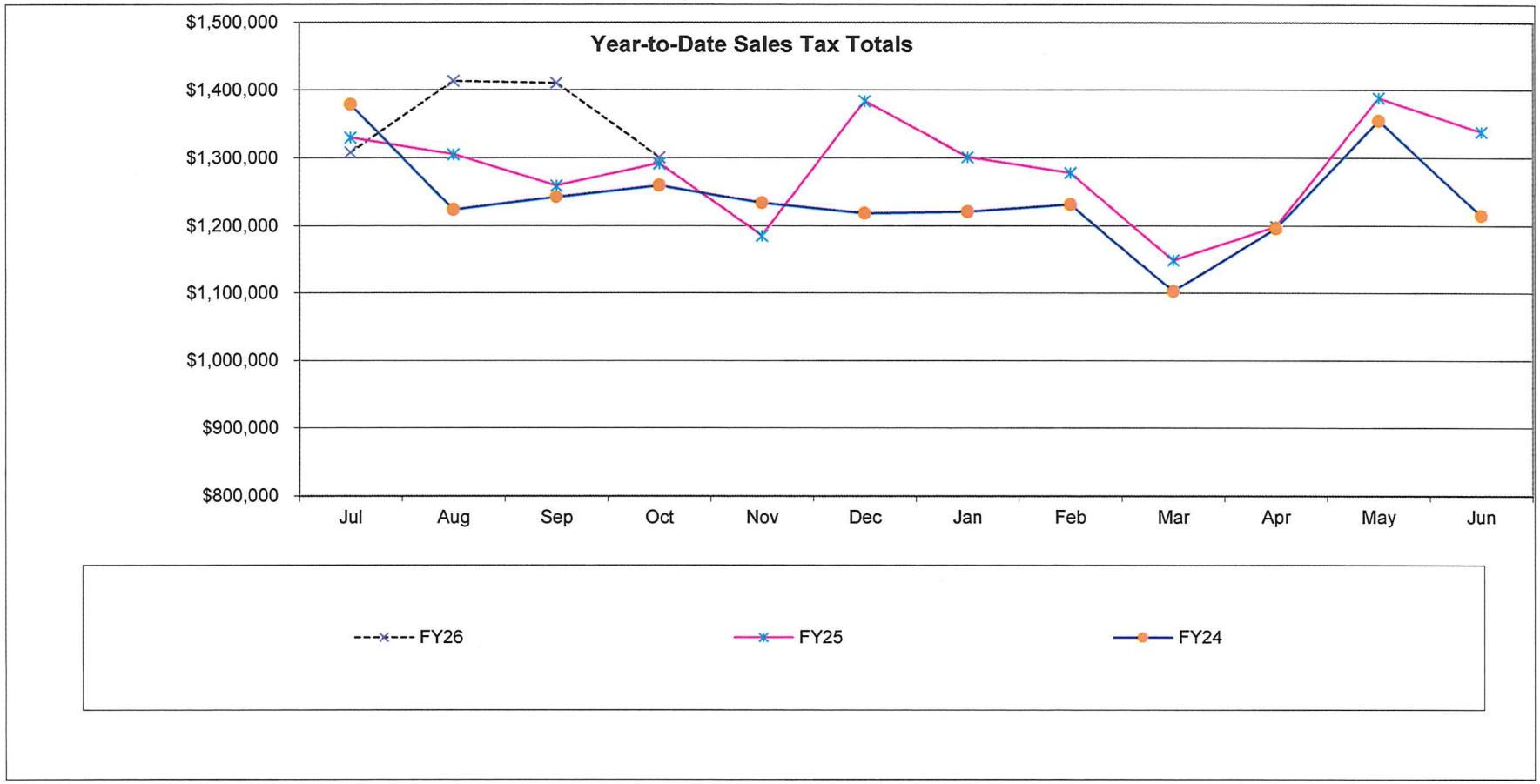
	Fiscal 2025-26		Fiscal 2024-25		Increase or (Decrease)	
	Amount	Percent of Budget	Amount	Percent of Budget	Amount	Percent
Jul	$ 1,308,396.50	8.4%	$ 1,329,719.09	8.6%	$ (21,322.59)	-1.60%
Aug	1,413,457.29	9.1%	1,305,653.04	8.4%	107,804.25	8.26%
Sep	1,410,487.58	9.1%	1,259,553.89	8.1%	150,933.69	11.98%
Oct	1,300,815.87	8.4%	1,292,183.28	8.3%	8,632.59	0.67%
Nov						
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 5,433,157.24	35.1%	$ 5,187,109.30	34.6%	$ 246,047.94	4.7%

Budget 2026	Budget 2025
$ 15,500,000	$ 15,000,000


Monthly Sales Tax Comparisons
$1,500,000
$1,400,000
$1,300,000
$1,200,000
$1,100,000
$1,000,000
$900,000
$800,000
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun


Year-to-Date Sales Tax Totals
$18,000,000
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$-
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Budget
Last Year
Actual

City of Mustang



City of Mustang
Monthly Use Tax Revenues
Five Year Comparison

	2025-2026	2024-2025	2023-2024	2022-2023	2021-2022
Jul	$203,984.66	$231,921.50	$206,216.23	$174,259.95	$138,480.67
Aug	216,793.37	196,310.89	184,710.46	174,582.80	153,000.26
Sep	265,623.01	230,154.47	214,659.39	208,867.44	130,491.41
Oct	197,291.38	218,429.40	185,507.90	169,891.28	140,866.53
Nov		213,530.45	176,333.95	150,463.53	142,718.87
Dec		234,213.22	227,506.12	180,122.13	158,087.26
Jan		575,650.75	274,004.92	232,402.69	235,231.83
Feb		356,519.30	294,662.00	264,437.32	282,869.85
Mar		178,618.90	175,875.89	145,497.15	157,699.63
Apr		211,045.26	279,276.71	170,384.72	133,087.96
May		227,890.49	212,571.18	226,130.17	176,586.23
Jun		201,390.90	227,368.76	190,797.92	226,366.07
	$883,692.42	$876,816.26	$2,658,693.51	$2,287,837.10	$2,075,486.57

Note: Fiscal Year 2026 Use Tax Budget is $3,380,000

avg mo	$220,923.11	$219,204.07	$221,557.79	$190,653.09	$172,957.21
% increase	0.78%	-1.06%	16.21%	10.23%	19.72%

City of Mustang
Use Tax Report
Budget to Actual Comparison
October 8, 2025

	Actual Collections		Budget Projections		Over (Under) Projection	
	Amount	Percent	Amount	Percent	Amount	Percent
Jul	$ 203,984.66	6.0%	$ 281,667	8.3%	$ (77,682.01)	-27.58%
Aug	216,793.37	6.4%	281,667	8.3%	(64,873.63)	-23.03%
Sep	265,623.01	7.9%	281,667	8.3%	(16,043.99)	-5.70%
Oct	197,291.38	5.8%	281,667	8.3%	(84,375.62)	-29.96%
Nov						
Dec						
Jan						
Feb						
Mar						
Apr						
May						
Jun						
Totals	$ 883,692.42	26.1%	$ 1,126,668	33.3%	$ (242,975.25)	-7.2%

AVG	BUDGET
2,651,077	$ 3,380,000

Mustang Police Department
Memorandum

CHIEF OF POLICE MICHAEL W. WALLACE — SUPPORT SERVICES PUBLICATION 10/16/25

650 E. STATE HIGHWAY 152 — MUSTANG, OKLAHOMA 73064

SEPTEMBER 2025 MONTHLY SUMMARY
COMPARED TO PREVIOUS MONTH





	CURRENT	PREVIOUS
PUBLIC REQUESTED CALLS FOR SERVICE	525	543
FIRE & MEDICAL CALLS FOR SERVICE	199	225
LAW ENFORCEMENT CALLS FOR SERVICE	1494	1361
OFFICER-INITIATED CALLS FOR SERVICE	923	821
OFFICER-INITIATED TRAFFIC STOPS	549	508
FLOCK SAFETY CALLS FOR SERVICE	22	0
INJURY COLLISIONS	6	4
NON-INJURY COLLISIONS	32	22
FLOCK SAFETY ALERTS	291	156
WARNINGS	419	391
CITATIONS	213	184
REPORTS	124	126
FLOCK SAFETY REPORTS	5	0
ARRESTS	32	38
DUI ARRESTS	3	16
DRUG ARRESTS	8	8
FLOCK SAFETY ARRESTS	5	0

ANIMAL WELFARE CENTER — 520 WEST SW. 59TH STREET



	CURRENT	PREVIOUS
SHELTER ASSIGNMENTS	131	145
CALLS FOR SERVICE	57	60
CITATIONS	1	1
REPORTS	5	2
INTAKES	92	64
ADOPTIONS	21	20
FOSTERS	11	1
RETURNS TO OWNER	11	14