

Vision: The Mountain View-Birch Tree School District is two communities working as one to develop caring and responsible citizens.



Mission: Our mission is to empower and inspire all students to be successful before and after graduation. We strive to improve the quality of life through rigor, relevance, and relationships.

Mountain View-Birch Tree R-III School District

To: Board of Education Members

From: Lanna Tharp, Superintendent

Re: Board Meeting Materials

Date Printed: September 12, 2025

Board Meeting Date: September 18, 2025

Enclosed please find the following Board packet information:

- A. School Board Meeting Agenda
- B. Explanation of School Board Meeting Agenda Items
- C. Minutes of Previous Meeting
- D. Copy of Monthly Bills
- E. Monthly Financial Report
- F. FFA Out-Of-State Itinerary
- G. Administrator Reports

502 N. Elm, Mountain View, MO 65548 Phone: 417-934-5408

website: <https://home.liberty.mvbt.k12.mo.us/>

Superintendent: Mrs. Lanna Tharp email: ltharp@liberty.mvbt.k12.mo.us

Assistant Superintendent: Mr. Ryan Chowning email: rchowning@liberty.mvbt.k12.mo.us

Marsha Webb: Secretary to the Superintendent Rhonda Henry: Bookkeeper Tressa Henry: Accountant

MOUNTAIN VIEW-BIRCH TREE R-III SCHOOL DISTRICT
REGULAR SCHOOL BOARD MEETING
Thursday, September 18, 2025 @ 6:00 P.M.
Birch Tree Elementary School Media Center

- I. Determination of Quorum/Call Meeting to Order**
- II. Pledge of Allegiance:** Mrs. Shockley
- III. Public Comment:** The Board will listen to the statement of any person speaking his/her opinion on any given agenda item.
- IV. Approval of Consent Agenda Items**
 - A. Minutes of Previous Meeting: Approval of last month's board meeting minutes
 - B. Approval of Payment of Monthly Bills.
 - C. Monthly Administrative/Principal Reports
- V. Adoption of Agenda**
- VI. Committee Reports**
 - A. MSBA Delegate Report/Training and Meetings - MSBA Board Delegate
- VII. Old Business**
 - A. None
- VIII. New Business**
 - A. Items extracted from consent agenda
 - B. Exceptions to monthly bills: Payment related to individuals related to Board members
 - C. Monthly Financial Report
 - D. Approval of Pupil Transportation Routes
 - E. MSBA/MARE Online Refresher Training Discussion
 - F. Approval of FFA National Tours Trip 2025
 - G. Facilities Planning Discussion
 - H. Project Management Discussion
 - I. Care to Learn Presentation
- IX. Other Business**
 - A. None
- X. Monthly Program Evaluations**
 - A. Agriculture Program
 - B. Professional Development Program
- XI. Administrators' Reports**
 - A. Principals report on each of their buildings
 - B. Student Board Representatives Report
- XII. Move To Closed Session, Closed Vote, Closed Record**
 - A. The Board hereby gives notice to meeting in Closed Session to consider the following items pursuant to RSMo 610.021 (1) (3) (13)
- XIII. Return to regular session**
- XIV. Adjourn**

MOUNTAIN VIEW-BIRCH TREE R-III BOARD OF EDUCATION MEETING

Explanation of Agenda Items

REGULAR SESSION

Thursday, September 18, 2025

6:00 P.M.

Birch Tree Elementary School Media Center

The information found on the following pages is provided for the Board Members to have advanced preparation to assist in making decisions and voting on issues relating to the publicly posted School Board Agenda. Information regarding state law and board policy have been included, as applicable, as well as an explanation of agenda items and the superintendent's recommendation for the agenda items.

I. Determination of Quorum/Call Meeting To Order

II. Pledge of Allegiance

- a. Mrs. Shockley will lead the pledge

III. Public Comment

According to Board policy BDDH: "A specifically designated time will be set aside for public comments at regular meetings of the Board of Education. The following rules will be applied to the public comment portion of the meeting:

- *The Board will establish a time limit for the public comment period.*
- *No individual will be permitted to speak more than once during this period.*
- *The individual must reside in the district or be a landowner of the district.*
- *The Board will establish a uniform time limit for each speaker.*
- *Only items from the posted agenda may be discussed."*

IV. Approval of Consent Agenda Items

"The consent agenda allows members to vote on a group of items (en bloc) without discussion. This is a good way to dispose of business that is noncontroversial. "The presentation of the consent agenda is established by a special rule of order and should be taken up before committee reports.....If the consent agenda includes the approval of the minutes, then it should be taken up before any business is transacted."

Consent Agenda Items include:

Minutes of previous meeting
Monthly bills- - Identify and remove bills that must be approved individually
Monthly Administrative/Principal Reports'

V. Adoption of Agenda

"The agenda shouldn't tie the hands of the assembly, prevent members from bringing up business, or enable a small group to railroad through their pet projects." "Agendas should have flexibility to provide for unseen things that may come up in a meeting."

VI. Committee Reports

"If a committee report includes a recommendation of action that it wants the organization to take, its report should include a motion at the end of the report by the committee chairperson." "A motion from a committee of more than one does not need a second....."

- a. MSBA delegate report regarding meetings or issues related to MSBA

VII. Old Business

Discuss items tabled from previous school board meetings or issues ongoing from meeting to meeting.

- a. None

VIII. New Business

a. Items extracted from consent agenda

Exceptions to monthly bills and any other item that was extracted from the consent agenda

b. Exceptions to monthly bills

This is where bill payment is approved for individuals related to board members. Additionally, any bill paid to an entity where a board member or a board member's relative is at least a part-owner should be paid here.

c. Monthly Financial Report (included in board packet)

The board packet also includes a new financial report statement showing fund balances at the end of August which reflect our current balances. It is summarized as follows:

**MONTHLY FINANCIAL REPORT
(Month Ending August 2025)**

FUND		Closing Balance
Incidental		7,342,605.59
Teachers		313,939.98
Debt Service		None
Capital Projects		2,657,580.49
TOTAL		10,314,126.06
Previous	Year	9,677,892.29
Total		

d. Approval of Transportation Routes

Board Policy EEAB: School Bus Scheduling and Routing directs the district's efforts in this area. It states, in part...:

Bus routes, schedules and stops will be developed under the direction of the superintendent following procedures set by the State Board of Education. The purpose of bus scheduling and routing will be to achieve maximum service with a minimum fleet of buses and to render reasonable and equal service to all eligible students.

School bus routes will be approved by the Board no later than October for initial approval, and no later than June, for the final modifications made during the school year. Bus routes will follow the most direct roads practicable for bus travel to serve those students entitled to transportation service. Where an alternate route may be selected without sacrifice of efficiency or economy, preference will be given to that route serving the largest number of students more directly.

Routes will be designed to eliminate as many turn-around points as possible and to employ as nearly as practicable the full carrying capacity for each bus trip. No bus will be overloaded. New routes will be established only when capacity of the existing routes has been reached or is imminent.

Authorized bus stops will be located at convenient intervals for students and in places where students may board and get off, cross highways and await arrival of buses with the utmost safety permitted by highway conditions. The location of the students' residences, the age and grade of the students, the road conditions and the funds available will be considered when determining bus routes.

Students will ride their assigned buses, getting on and getting off at their regularly assigned stops, unless a note from their parent or guardian authorizes students to depart at other than their regular stop or to ride a bus other than their assigned bus. Notes will be subject to approval by the superintendent or designee. In unusual or emergency situations, parents/guardians may request to have their child picked up or dropped off at a different spot by directly communicating to the superintendent or designee.

Maps showing the route for each driver has been created and are held in the bus barn and on each bus. Minor changes are made periodically to each route due to new students enrolling in school, however these are the most up-to-date route maps which are current as of September 2025.

Recommendation: Approve Pupil Transportation Routes for the 2025-2026 school year.

e. MSBA/MARE On-Line Refresher Training (Discussion)

You can participate in required refresher training through MSBA or MARE. This is a yearly one-hour-long refresher training that every board member must do. I will share a little information about these trainings and board members can let me know which training they would like to participate in this year.

f. Approval of FFA National Tours Trip 2025 (included in board packet)

Twelve FFA students and two advisors will travel using two school Suburbans to participate in the National Tours Trip. The group will visit agricultural operations and educational sites across Oklahoma, including Shepherd's Cross, Oklahoma State University, Express Clydesdale's Ranch, Buchanan Family Pecan Farm, Cowan Ranch, Alpacas-N-Moore, Arcadia Round Barn, and Swan Bros. Dairy, with one additional tour being scheduled. Lodging will be secured in Stillwater, Ardmore, Arcadia, and Claremore, with 4-6 rooms reserved depending on student rooming needs. The trip will provide students with valuable agricultural experiences and exposure to postsecondary opportunities. The group will depart Liberty High School at 8:00 AM on Tuesday, October 21, and return by 8:00 PM on Saturday, October 25.

A rough draft copy of their itinerary will be included in the board packet. Mrs. Nicholson will be at the meeting to present the itinerary and will answer any questions the board has about the trip.

Recommendation: I recommend that the board approve the FFA trip as presented.

g. Facilities Planning Discussion

Mr. Chowning has received input from the admin team to create a list of potential projects. He will review the list with the board and explain the next step.

MVBT Project List

- Secure Entrances- all campuses
- Keycard entry- all campuses
- Replace Rock Building with a modern structure
- Athletic Field Complex/Walking Park- located in the field at LMS
- Fix current Vo-Ag building & expand
- Roof audit-district wide
- Fencing at LMS (after athletic field complex project)
- Air Conditioning- MVE Gym
- FEMA type gym/building at BTE
- Interior door replacement- MVE, BTE, LHS
- Staff/Community Daycare (old bus barn property or west courtyard at LHS)
- 9th-10th grade lockers
- Band Practice Area- NW of LHS, level the area for practice
- Sports Training Facility/2 classrooms-East/NE of LHS
- Football Field House- needs updated or start over
- Layered storage at LMS custodial & gym closets

h. Project Management Discussion

Mr. Chowning attended a workshop to learn about project management. He will share information he learned with you, including the process for a Request for Proposal (RFP) and the possibility of future RFP's.

i. Care to Learn Presentation

Mrs. Kristy Reese will update the board on our Care to Learn Chapter.

IX. Other Business

- a. None

X. Monthly Program Evaluations

- a. Agriculture Program
b. Professional Development

XI. Administrators' Reports

Administrators' reports are enclosed in board packet. Additions or questions regarding Administrators' reports should be discussed at this time

- a. Each administrator will report on things occurring at their school or in their department.
b. Student board representatives will share information about the beginning of the school year.

XII. Move To Closed Session, Closed Vote, Closed Record

"I make a motion to go into closed session for The Board hereby gives notice to meeting in Closed Session to consider the following items pursuant to RSMo 610.021 (1) (3) (13)

RSMo 610.021.

- (1) Legal actions, litigation, or privileged attorney communications
- (3) Hiring, firing, disciplining, or promoting particular employees
- (13) Personnel records or performance ratings (with some exceptions)

Recommendation - - Move to go into Closed Session, Closed Record, Closed Vote
pursuant to RSMo 610.021 (1), (3), (13)

XIII. Return to regular session

XIV. Adjourn

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MINUTES OF TAX RATE HEARING

Meeting Place: Liberty Middle School Media Center
 Type of Meeting: Tax Rate Hearing
 Time and Date: 6:00 p.m. August 14, 2025

Present	Members	Absent
Mikael Orchard, Presiding Board President		
Shelly Mantel Board Vice-President		
Eric Wells Board Delegate		
Gaylon Noble		
Josh Roberts		
Mike Smith		
John Thompson		
Lanna Tharp Superintendent of Schools		
Rhonda Henry Board Secretary/Treasurer		

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Continuation of tax rate hearing held on August 14, 2025

I. Meeting called to order

The Mountain View-Birch Tree R-III Board of Education met for a tax rate hearing at 6:00 p.m. on August 14, 2025, in the Liberty Middle School Media Center. President, Mikael Orchard called the meeting to order.

II. Presentation/Overview of Tax Rates

Lanna Tharp held a tax rate hearing and presented data to the Board and public as a basis for setting the real and property school tax for the 2025-2026 school year.

III. There were no public comments

IV. Eric Wells made a motion, seconded by Josh Roberts, to adjourn the tax rate hearing at approximately 6:09 p.m. The motion passed unanimously.

Mikael Orchard, Board President

Rhonda Henry, Board Secretary

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MINUTES OF BOARD MEETING

Meeting Place: Liberty Middle School Media Center

Type of Meeting: Regular Meeting

Time and Date: 6:09 p.m. August 14, 2025

Present	Members	Absent
<u>Mikael Orchard, Presiding</u> Board President		
<u>Shelly Mantel</u> Board Vice-President		
<u>Eric Wells</u> Board Delegate		
<u>Gaylon Noble</u>		
<u>Josh Roberts</u>		
<u>Mike Smith</u>		
<u>John Thompson</u>		
<u>Lanna Tharp</u> Superintendent of Schools		
<u>Rhonda Henry</u> Board Secretary/Treasurer		

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502 N. Elm, Mountain View, MO 65548 Phone: 417-934-5408

website: <https://home.liberty.mvbt.k12.mo.us/>

Superintendent: Lanna Tharp **Assistant Superintendent:** Ryan Chowning
Elementary Principal: Angie Jester **LMS Principal:** Tammy Heiney **LHS Principal:** John Daniels
Athletic Director: JC Hoagland

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Continuation of regular district board meeting held on August 14, 2025

I. Determination of Quorum

The Mountain View-Birch Tree R-III Board of Education met in regular session at 6:09 p.m. on August 14, 2025, in the Liberty Middle School Media Center. A quorum was present with Mikael Orchard, Presiding, Shelly Mantel, Gaylon Noble, Josh Roberts, Mike Smith, John Thompson and Eric Wells in attendance.

II. Mrs. Heiney led The Pledge of Allegiance.

III. Public Comment

There were no requests for public comment.

IV. Consent Agenda

Shelly Mantel made a motion, seconded by Gaylon Noble, to approve the following items on the consent agenda. The motion passed unanimously.

- A. Minutes of the July 17 Regular and August 1 Special Board meetings
- B. Payment of bills in the amount of \$153,614.98 as presented
- C. Monthly Administrative/Principal Reports

V. Adoption of Agenda

John Thompson made a motion, seconded by Eric Wells, to approve the Adoption of Agenda. The motion passed unanimously.

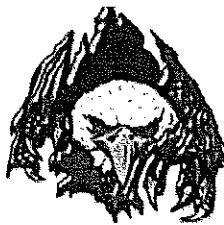
VI. Committee Reports

- A. Shelly Mantel and Eric Wells gave MSBA reports.

VII. Old Business

Shelly Mantel made a motion, seconded by Eric Wells, to declare the 1994 Chevrolet K3500 brown maintenance vehicle as surplus property. The minimum bid will be set at \$400. The motion passed unanimously.

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Continuation of regular district board meeting held on August 15, 2024

VIII. New Business

- A. There were no items extracted from the consent agenda.
- B. Shelly Mantel made a motion, seconded by John Thompson, to approve payment of \$1,734.97 to Brown's Farm and Garden for supply. The motion passed with six members in favor. Mikael Orchard abstained.
- C. Lanna Tharp presented the July 2025 financial report. The balance in all funds for July 2025 was \$10,321,523.19.
- D. Eric Wells made a motion, seconded by Josh Roberts, to set the Tax Rates for the 2025-2026 school year at the calculated combined total operating tax levy of \$3.6187 with \$2.7770 allocated to the Incidental Fund and \$.8417 allocated to the Capital Outlay Fund. The motion passed unanimously.
- E. Mike Smith made a motion, seconded by Josh Roberts, to approve updated Schedule B: Stipends for the 2025-2026 school year. The motion passed unanimously.

John Thompson made a motion, seconded by Mike Smith, to approve the updated Salary Schedule as presented for the 2025-2026 school year. The motion passed unanimously.
- F. Eric Wells made a motion, seconded by Mike Smith, to approve the MSBA Policy updates. MVBT school will allow students attending private and parochial schools under policy IGDAAResident Participant student involvement in activities and events to the extent the law allows. The motion passed unanimously.

IX. Other Business

- A. None

X. Monthly Program Report

- A. None

XI. Administrators' Report

- A. Mrs. Heiney and Mr. Chowning gave administrative reports.

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Continuation of regular district board meeting held on August 15, 2024

XII. Adjournment to Closed Session

Shelly Mantel made a motion at approximately 6:15 p.m., seconded by Eric Wells, to go into closed session for the purpose of consideration of agenda items as authorized in RSMo Section 610.021, subsection (3). The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-yea	Josh-yea	John-yea	

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Continuation of regular district board meeting held on August 14, 2025

CLOSED SESSION

Shelly Mantel made a motion, seconded by John Roberts, to employ Teytam McClellan, SE Para. The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-abstain	Josh-yea	John-yea	

Shelly Mantel made a motion, seconded by Eric Wells, to employ Cynthia Marler, SE Para. The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-yea	Josh-yea	John-yea	

John Thompson made a motion, seconded by Josh Roberts, to add the attached list to the non-certified substitute list. The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-yea	Josh-yea	John-yea	

Eric Wells made a motion, seconded by Mike Smith, to add the attached list to the certified substitute list. The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-yea	Josh-yea	John-yea	

John Thompson made a motion, seconded by Eric Wells, to add Tonie Noble to the certified substitute list. The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-abstain	Josh-yea	John-yea	

Eric Wells made a motion, seconded by Josh Roberts, to return to regular session. The motion passed as follows:

Shelly-yea	Mikael-yea	Mike-yea	Eric-yea
Gaylon-yea	Josh-yea	John-yea	

Mikael Orchard, Board President

Rhonda Henry, Board Secretary

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Continuation of regular district board meeting held on August 14, 2025

Eric Wells made a motion at approximately 7:25 p.m., seconded by Mike Smith, to adjourn the meeting. The motion passed as follows:

Shelly-yea
Gaylon-yea

Mikael-yea
Josh-yea

Mike-yea
John-yea

Eric-yea

Mikael Orchard, Board President

Rhonda Henry, Board Secretary

Mountain View-Birch Tree R-III
502 N Elm St
Mountain View, MO 65548

Board Monthly Report

Selection Criteria : Check # = 162191 |

Check #	Vendor Name	Invoice Description	Check Amount	Line Amount
0000162191	ANGEL GARDEN	FUNERAL PLANT	89.00	44.00
				45.00

Mountain View-Birch Tree R-III
502 N Elm St
Mountain View, MO 65548

Board Monthly Report

Selection Criteria : Check # = 162192 |

Check#	Vendor Name	Invoice Description	Check Amount	Line Amount
0000162192	BROWNS FARM & GARDEN	OM SUPPLY	565.40	97.55
				467.85

Mountain View-Birch Tree R-III
502 N Elm St
Mountain View, MO 65548

Dated : 9/12/2025 2025-2026
Time : 12:56 Page 1

Board Monthly Report

Selection Criteria : Check # = 162071 |

Check #	Vendor Name	Invoice Description	Check Amount	Line Amount
0000162071	WOOD LOIS	MSVB SHIRTS	495.00	420.00
				75.00
				0.00

Check #	Vendor Name	Invoice Description	Check Amou	Line Amount
0000162070	DANIELS JOHN	GATE/CONCESSION START U	4,000.00	4,000.00
0000162074	BIG RIVER COMMUNICATIONS	OM TELEPHONE	390.00	390.00
0000162075	CITY OF BIRCH TREE	BT WATER/SEWER/TRASH	387.60	92.60
0000162075	CITY OF BIRCH TREE	BT WATER/SEWER/TRASH		295.00
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH	9,172.98	20.00
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		1,260.24
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		1,794.00
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		458.00
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		38.00
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		34.00
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		444.42
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		599.52
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		4,438.14
0000162076	CITY OF MOUNTAIN VIEW	PT/MV W/S/TRASH		86.66
0000162077	HEARTLAND BUSINESS SYSTEMS	TECH SERVICES	4,506.53	4,506.53
0000162078	LIBERTY PUBLIC SCHOOLS	TUITION TO OTH SCHOOL	2,436.80	2,436.80
0000162079	MOUNTAIN VIEW CHAMBER OF COMMERCE	PIONEER DAY BOOTH	50.00	50.00
0000162080	PINE MEADOWS VENUE	PROM VENUE DEPOSIT	250.00	250.00
0000162081	SHO-ME TECHNOLOGIES LLC	PT/EA TECH SVC	150.00	50.00
0000162081	SHO-ME TECHNOLOGIES LLC	PT/EA TECH SVC		100.00
0000162082	TIPTON TOBY	MS BB ENTRY FEES	305.00	305.00
0000162083	RICOH USA INC	COPIER USAGE	1,360.60	175.24
0000162083	RICOH USA INC	COPIER USAGE		445.71
0000162083	RICOH USA INC	COPIER USAGE		303.57
0000162083	RICOH USA INC	COPIER USAGE		377.88
0000162083	RICOH USA INC	COPIER USAGE		27.23
0000162083	RICOH USA INC	COPIER USAGE		17.61
0000162083	RICOH USA INC	COPIER USAGE		13.36
0000162118	TROTTER MERRI BETH	AUG OT SVC	3,006.25	769.00
0000162118	TROTTER MERRI BETH	AUG OT SVC		186.67
0000162118	TROTTER MERRI BETH	AUG OT SVC		215.47
0000162118	TROTTER MERRI BETH	AUG OT SVC		1,776.44
0000162118	TROTTER MERRI BETH	AUG OT SVC		58.67
0000162119	417 PHOTO BOOTHS LLC	PROM PHOTO BOOTH DEPO:	75.00	75.00
0000162120	ALL PEST & TERMITE	OM PEST CONTROL	1,000.00	1,000.00
0000162121	ALLEN CHARLOTTE	S/L MS TRAVEL	68.00	68.00
0000162122	ANDERSON HOME FURN LLC	OM ATH FD FREEZER	689.95	689.95
0000162123	APPLE MARKET	FD COFFEE	813.88	77.94
0000162123	APPLE MARKET	FFA SUPPLY		47.94
0000162123	APPLE MARKET	BTS FAIR SUPPLY		277.59
0000162123	APPLE MARKET	BTS FAIR SUPPLY		21.75
0000162123	APPLE MARKET	BTS FAIR SUPPLY		388.66
0000162124	B & B RILEY SEPTIC SVC	OM SEPTIC REPAIR	1,597.00	1,597.00
0000162125	BIRCH TREE LUMBER	OM SUPPLY	4.17	4.17
0000162126	BLICK ART MATERIALS	MV ART SUPPLY	1,879.70	1,862.54

Check #	Vendor Name	Invoice Description	Check Amount	Line Amount
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
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0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		17.16
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
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0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
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0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162126	BLICK ART MATERIALS	MS ART SUPPLY		0.00
0000162127	BSN SPORTS LLC	HS FB CLUB	3,256.87	300.00
0000162127	BSN SPORTS LLC	HS FB CLUB		847.00
0000162127	BSN SPORTS LLC	HS FB CLUB		91.76
0000162127	BSN SPORTS LLC	MVFYC SHOULDER PADS		1,764.71
0000162127	BSN SPORTS LLC	SOFTBALL UNIFORMS		0.00
0000162127	BSN SPORTS LLC	SOFTBALL UNIFORMS		167.40
0000162127	BSN SPORTS LLC	HS BSB SUPPLY		79.00
0000162127	BSN SPORTS LLC	HS BSB SUPPLY		7.00

Check #	Vendor Name	Invoice Description	Check Amou	Line Amount
0000162128	BURO LLC	HS NAME PLATES	25.98	0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		12.99
0000162128	BURO LLC	HS NAME PLATES		12.99
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162128	BURO LLC	HS NAME PLATES		0.00
0000162129	BYRNE ENTERPRISES INC	ELEM STAFF SHIRTS	969.00	969.00
0000162130	CENTRAL PRO SUPPLY	OM SUPPLY/ATH FD SUPPLY	263.57	132.24
0000162130	CENTRAL PRO SUPPLY	OM SUPPLY/ATH FD SUPPLY		131.33
0000162131	CENTRAL STATES BUS	PT BUS PARTS	1,452.76	1,452.76
0000162132	CLAIM CARE INC	MEDICAID	302.53	302.53
0000162133	COMPANION CORP	LB MS RENEWAL	4,036.00	1,206.00
0000162133	COMPANION CORP	LB BT RENEWAL		1,135.00
0000162133	COMPANION CORP	LB BT RENEWAL		154.00
0000162133	COMPANION CORP	LB MV RENEWAL		1,387.00
0000162133	COMPANION CORP	LB MV RENEWAL		154.00
0000162134	CONNER JACKSON	MV TRAVEL	24.00	24.00
0000162135	CPI	ANNUAL MEMBERSHIP FEE	510.14	200.00
0000162135	CPI	SE HS SUPPLY		310.14
0000162136	DANIELS JOHN	PT/HS TRAVEL	54.08	43.08
0000162136	DANIELS JOHN	PT/HS TRAVEL		11.00
0000162137	DANIELS TIRE LLC	OM TIRE REPAIR	18.00	18.00
0000162138	DATA RECOGNITION CORP	EOC/MAP LABELS	700.00	117.00
0000162138	DATA RECOGNITION CORP	EOC/MAP LABELS		116.50
0000162138	DATA RECOGNITION CORP	EOC/MAP LABELS		116.50
0000162138	DATA RECOGNITION CORP	EOC/MAP LABELS		350.00
0000162139	DENNIS COULTER HEATING	OM REPAIR	2,227.00	2,227.00
0000162140	DITTRONICS	OM RADIO BATTERY	135.70	135.70
0000162141	DUDLEY LYNDSEY	GU BT TRAVEL	12.00	12.00
0000162142	DUSENBERRY RHONDA L	PT LICENSE	77.00	77.00
0000162143	ED COUNSEL LLC	BE LEGAL SVC	140.00	140.00
0000162144	FERRELLGAS	OM GAS/ TANK REPAIR	1,546.01	75.00
0000162144	FERRELLGAS	OM GAS/ TANK REPAIR		1,471.01
0000162145	GODFATHERS PIZZA EXPRESS	HS STAFF LUNCH	116.91	116.91
0000162146	GRAMMER REBEKAH	HS VB OFFICIAL	147.00	120.00
0000162146	GRAMMER REBEKAH	HS VB OFFICIAL		27.00
0000162147	HARRILL SHELLEY	HS SOCCER MEMBERSHIP	42.00	42.00
0000162148	HEINEY TAMMY	MS TRAVEL	72.08	72.08
0000162149	HENRY RHONDA	INSURANCE REIMBSEMENT	200.00	100.00

Check #	Vendor Name	Invoice Description	Check Amou	Line Amount
0000162149	HENRY RHONDA	INSURANCE REIMBSEMENT		100.00
0000162150	HILLYARD/SPRINGFIELD	OM SUPPLY	2,337.06	2,337.06
0000162151	HOLLOWAY DISTRIBUTING	2026 CONCESSIONS	3,047.53	2,397.34
0000162151	HOLLOWAY DISTRIBUTING	2026 CONCESSIONS		408.79
0000162151	HOLLOWAY DISTRIBUTING	FFA SUPPLY		241.40
0000162152	HORN PLUMBING & HEATING	OM SUPPLY	17.75	17.75
0000162153	HOWELL COUNTY NEWS	BE ADV SURPLUS PROPERTY	24.50	24.50
0000162154	HUBERT COMPANY	FD HS OVEN/ SUPPLY	11,781.92	31.92
0000162154	HUBERT COMPANY	FD HS OVEN/ SUPPLY		11,750.00
0000162155	HUGHES JEFFERY	HS FB OFFICIAL	140.00	140.00
0000162156	JESTER RICHARD	HS/MS JAG SUPPLY	44.21	30.94
0000162156	JESTER RICHARD	HS/MS JAG SUPPLY		13.27
0000162157	JOHNSON KEVIN	HS FB OFFICIAL	140.00	140.00
0000162158	JORDAN JOHN	HS VB OFFICIAL	156.00	36.00
0000162158	JORDAN JOHN	HS VB OFFICIAL		120.00
0000162159	LAWSON MIKE	HS FB OFFICIAL	270.00	130.00
0000162159	LAWSON MIKE	HS FB OFFICIAL		140.00
0000162160	LEVINGSTON JIM	HS FB OFFICIAL	140.00	140.00
0000162161	LINDSEY MANDY	HS VB OFFICIAL	151.00	120.00
0000162161	LINDSEY MANDY	HS VB OFFICIAL		31.00
0000162162	LOVE, BILL	HS FB OFFICIAL	140.00	140.00
0000162163	LYDIA HAYES, M.S. CCC-SLP	SLP SUPERVISION AUG	1,377.84	1,377.84
0000162163	LYDIA HAYES, M.S. CCC-SLP	SLP SUPERVISION AUG		0.00
0000162164	MAHIN LAUREN	MV TRAVEL	12.00	12.00
0000162165	MARLER CINDY	SE BT TRAVEL	20.00	20.00
0000162166	MASA	MASA LEGAL GUIDE	25.00	25.00
0000162167	MCGRAW HILL LLC	HS TEXT	551.01	551.01
0000162168	METALWELD INC	PT/VO AG TANK RENT	679.90	663.85
0000162168	METALWELD INC	PT/VO AG TANK RENT		16.05
0000162169	MHC KENWORTH - CABOOL	816.89	816.89	816.89
0000162170	MONTYS OUTDOORS	LMS SHIRTS	295.00	45.00
0000162170	MONTYS OUTDOORS	LMS PEP CLUB SHIRTS		250.00
0000162171	MTN VIEW AUTO PARTS INC	OM/PT SUPPLY	352.47	286.02
0000162171	MTN VIEW AUTO PARTS INC	OM/PT SUPPLY		66.45
0000162172	MTN VIEW LUMBER CO	PT/OM SUPPLY	1,525.61	1,457.34
0000162172	MTN VIEW LUMBER CO	PT/OM SUPPLY		33.23
0000162172	MTN VIEW LUMBER CO	MV SUPPLY		35.04
0000162173	MURPHYS PLUMBING LLC	OM PLUMB REPAIR	300.00	300.00
0000162174	MV-BT PETTY CASH	AUDITOR/CO LUNCH	73.25	73.25
0000162175	NATIONAL FFA ORG.	FFA JACKETS	339.00	141.00
0000162175	NATIONAL FFA ORG.	FFA JACKETS		198.00
0000162176	OZARK ALARMS AND SECURITY	OM OCT-DEC MAINT	880.80	880.80
0000162177	PACE MARA	MV TRAVEL	12.00	12.00
0000162178	PEPSI MIDAMERICA	MS CONCESSIONS	1,424.70	1,059.90
0000162178	PEPSI MIDAMERICA	MS CONCESSIONS		364.80

Check #	Vendor Name	Invoice Description	Check Amou	Line Amount
0000162179	PITTS SHAUNA L	MV TRAVEL	36.00	36.00
0000162180	PROGRESS LEARNING	HS EOC	4,000.00	1,000.00
0000162180	PROGRESS LEARNING	HS EOC		1,000.00
0000162180	PROGRESS LEARNING	HS EOC		1,000.00
0000162180	PROGRESS LEARNING	HS EOC		1,000.00
0000162181	RESEARCH TO PRACTICE INC	SLP AUG SVC	4,780.00	4,480.00
0000162181	RESEARCH TO PRACTICE INC	SLP AUG SVC		300.00
0000162182	SCHULTZ WOOD & RAPP PC	BE AUDIT	7,050.00	7,050.00
0000162183	SIMMONS BANK	MS SERIES 2012 INTEREST	8,038.90	9,150.00
0000162183	SIMMONS BANK	MS SERIES 2012 INTEREST		(1,111.10)
0000162184	SMITH JENNIFER	HS VB OFFICIAL	163.20	43.20
0000162184	SMITH JENNIFER	HS VB OFFICIAL		120.00
0000162185	SPECTRUM RESEARCH INC	BE TIMECLOCK SVC	118.40	118.40
0000162186	TAHER INC - BIN #135092	FD CONTR SVC	33,620.84	27,934.30
0000162186	TAHER INC - BIN #135092	FD CONTR SVC		1,967.94
0000162186	TAHER INC - BIN #135092	FD CONTR SVC		3,718.60
0000162187	TNT WIFI	ATH COMPLEX WIFI	100.00	100.00
0000162188	TOMO DRUG TESTING	PT DRUG TESTING	740.50	740.50
0000162189	WALMART	MS / BL MS SUPPLY	2,490.25	261.07
0000162189	WALMART	MV SUPPLY		171.41
0000162189	WALMART	BTS FAIR SUPPLY		63.00
0000162189	WALMART	BTS FAIR SUPPLY		332.71
0000162189	WALMART	BTS FAIR SUPPLY		212.80
0000162189	WALMART	BTS FAIR SUPPLY		162.99
0000162189	WALMART	BTS FAIR SUPPLY		135.25
0000162189	WALMART	BTS FAIR SUPPLY		47.29
0000162189	WALMART	BTS FAIR SUPPLY		95.91
0000162189	WALMART	MV SUPPLY		106.93
0000162189	WALMART	MV SUPPLY		26.31
0000162189	WALMART	HS SUPPLY		209.12
0000162189	WALMART	MS / BL MS SUPPLY		53.92
0000162189	WALMART	MS / BL MS SUPPLY		139.61
0000162189	WALMART	MS./ BL MS SUPPLY		471.93
0000162190	WILBANKS TRAVIS M	SECURITY TRAVEL	49.74	49.74
			136,735.36	136,735.36

MOUNTAIN VIEW-BIRCH TREE R-III SCHOOL DISTRICT

MONTHLY FINANCIAL REPORT

MONTH ENDING AUGUST 2025

FUND	OPENING BALANCE	RECEIPTS	TRANSFER RECEIPTS	EXPENDITURES	TRANSFER EXPENDITURES	CLOSING BALANCE
INCIDENTAL	\$ 7,327,974.01	\$ 261,761.59		\$ (247,130.01)		\$ 7,342,605.59
TEACHERS	\$ 382,067.90	\$ 535,799.87		\$ (603,927.79)		\$ 313,939.98
DEBT SERVICE						
CAPITAL PROJ	\$ 2,611,481.28	\$ 52,879.13		\$ (6,779.92)		\$ 2,657,580.49
TOTAL	\$ 10,321,523.19	\$ 850,440.59		\$ (857,837.72)		\$ 10,314,126.06

PREVIOUS YEAR	\$ 9,695,429.71	\$ 878,705.15	\$ (896,242.57)	\$ 9,677,892.29
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DEPOSITS

SIMMONS BANK OF MV	\$ 2,622,398.60
ALTON BANK	\$ 7,803,928.93
ALTON BANK SENIOR	\$ 80,158.34
TOTAL	\$ 10,506,485.87
PREVIOUS YEAR	\$ 9,910,148.20

RECONCILIATION

BANK BALANCE	\$ 10,506,485.87
OUTSTANDING CHECKS	\$ (192,359.81)
OUTSTANDING DEPOSITS	
ENDING BALANCE	\$ 10,314,126.06

National Tours Trip 2025

Leave- Tuesday, October 21, 2025

Return- Saturday, October 25, 2025

-We are taking two school Suburbans.
(12 FFA students, 2 Advisors)

-We will book 4 to 6 rooms, depending on the number of girl vs boy rooms needed.

Tuesday-

Leave LHS @ 8 am.

Shepherd's Cross, 16792 E 450 Rd, Claremore, OK 74017

Hotel- Stillwater, Oklahoma

Wednesday-

Oklahoma State University, Morrill Avenue, Stillwater, OK.

Express Clydesdale's Ranch- 12701 W Wilshire Blvd, Yukon, OK 73099.

Hotel- Ardmore, Oklahoma

Thursday-

Buchanan Family Pecan Farm

Cowan Ranch Inc., Page Rd, Ardmore, OK 73401.

Hotel- Arcadia, Oklahoma

Friday-

Alpacas-N-Moore, 8200 S Coltrane Rd, Guthrie, OK 73044

Arcadia Round Barn, 107 OK-66, Arcadia, OK 73007

Swan Bros. Dairy East 5th Street, Claremore, Oklahoma

Hotel- Claremore, Oklahoma

Saturday-

Travel home.

Looking for one more tour.

Arrive @ LHS by 8 pm.

Link for Google Maps- <https://maps.app.goo.gl/wKgA7SszH6s6Y63UA>

MVE/BTE SEPTEMBER SCHOOL BOARD REPORT

ADMINISTRATOR(S): Jester/Marriott/Shockley

MVE CURRENT ENROLLMENT: 408
Attendance % for August: 96%
BTE CURRENT ENROLLMENT: 133
Attendance %for August: 96.5%

Focusing on Leadership (CSIP Goal 1)

- Continuing to focus on how we can be better leaders.
- Providing support to the teachers by removing behavior students
- Modeling leadership and maintaining high expectations
- Sped Conference: Sept 21-23

Focusing on Effective Teaching and Learning (CSIP Goal 2)

- Reviewing classroom schedules to make sure we are not wasting instructional time.
- Frequent classroom visits.
- Teachers are attending PD for classroom management and LETRS training

Focusing on Collaborative Climate and Culture (CSIP Goal 3)

- Snackle box in August, will have another one this month
- Lift Crew in both buildings working on different activities. Caramel apple bar this month.
- Guess who for school pictures

Focusing on Alignment of Standards, Curriculum, and Assessment (CSIP Goal 4)

- Grade levels met and discussed academic struggles
- iReady diagnostic is complete. Making plans for how to increase our scores
- Tutoring has started in both buildings
- Title 1 has completed screenings for RSP's
- Pacing guides are all being followed and everyone is where they need to be.

Focusing on Equity and Access (CSIP Goal 5)

- SOAR Matrix- reminders on behaviors
- Eagle Coins/Bucks
- Behavior/behavior/behavior!!!
- HIGH EXPECTATIONS for staff and students!
- Eagle Coin Shopping- Sept 25/26
- 3rd grade: MO History day, together at MVE

CALENDAR

September:

3-4: Grade level meetings
10th: Leadership team meeting
11-12: Picture day
19: Progress reports go home
25-26: Eagle Shopping!
26: MO History Day!

SEPTEMBER BOARD REPORT

ADMINISTRATOR(S): Tammy Heiney and Justin Johnson

CURRENT ENROLLMENT: 264
Attendance: 97.89

Focusing on Leadership (CSIP Goal 1)

- Tammy is finishing *A Complaint Free World* by Will Bowen.
- Justin is enrolled in 2nd year of MLDS.
- LMS's EECs (Eagle Educator Circles) are in full swing. Each EEC has/will have a SMART goal to guide their year.
- Our ELA teachers are stepping up and leading a Pop-Up PD opportunity on Reader's Notebooks.

Focusing on Effective Teaching and Learning (CSIP Goal 2)

- Literacy Grant Update: We have had two meetings with our guidance leader. We are excited about our literacy plan and the direction we are taking.
- Walkthroughs have started. Admin are enjoying being in the classrooms and highlighting all of the great things our staff is doing.

Focusing on Collaborative Climate and Culture (CSIP Goal 3)

- Our LIFT crew has started "Goose on the Loose" to lift others up with a fun traveling goose. They have also scheduled monthly potluck meals to celebrate staff.
- We have our calendar for parent involvement events completed. We have a lot of wonderful events planned beginning with the ice cream social.
- A twist on student of the month: We have purchased yard signs for our student of the month to take home. This is a great way to celebrate our wonderful students!

Focusing on Alignment of Standards, Curriculum, and Assessment (CSIP Goal 4)

- iReady Diagnostic Testing for math and reading are complete.
- This year, we are building in a scheduled time for vertical teams to meet and focus on alignment of standards, MAP item specs, and curricular updates. These times will occur during Flourishing and Focused Fridays.
- EECs will complete a book study. The book choices focus on questioning and other strategies and techniques.

Focusing on Equity and Access (CSIP Goal 5)

- We will have Study and Serve nights during volleyball season. Students are welcome to stay after school, have tutoring, dinner, and stay for the volleyball game. We are excited about this new initiative headed up by Mrs. Davis. We will be looking at extending into basketball season.
- We have added a purposeful check and connect time called Flight Check. Students chose their connect adult. We meet on Triple F dates. Students complete a document to take home and the teacher checks in with each student.
- All staff will have a communication goal in their growth plans. As a building, we will be sending a weekly building updates instead of a monthly.
- We will have two new clubs at LMS this year.
 - Jr. Beta: Sponsors Nicole Tipton and Janiece Wilbanks
 - Chess Club: Sponsor Mitzie Pennycuik

August Attendance

6th Grade: 98.85%

WAY TO GO

7th Grade: 97.36%

8th Grade: 97.48%



LMS: 97.89!

CALENDAR

Sept. 17: 1st Year Teachers 4:00 Meeting: Focus on Special Education
Sept. 24: CLSD Literacy Walkthroughs with TNTP
Sept. 24: Pop Up PD Opportunity at LMS: Reader's Notebooks
Oct 1: 1st Year Teachers 4:00 Meeting: Focus on Preparing for Parent-Teacher Conferences
Oct. 2: Tailgating Parent Night @ FB Game
Oct. 20 P/T Conferences



2025-2026 Professional Development Board Update September 18, 2025

In-District Professional Development Opportunities/Resources

- Aug. 4-5 Better Together New Teacher Event
- Aug. 11 New Staff Orientation
- Mentor and Mentee Training
- Monthly PD Opportunities for 1st and 2nd Year Teachers with different pertinent topics (Special Education, Parent Communication, etc.)
- Pop-Up PD Opportunities: Hour sessions focusing on many topics after school
- Nov. 10: Better Together PD Event: Guest Speak Will Bowen, author of *The Complaint Free World*
- Google Classroom for all staff where PD opportunities, resources, and other information are posted
- Safety Training
- PD offered to staff during Prep Time (ex. LMS will receive PD on productive struggle during PLC time)
- Morenet Offerings
- GOCSO (Greater Ozarks) Offerings
- Teacher/Staff Member of the Month and Year

Members:

BTE:

Chair: Kim Pulliam
Tori Nicholson
Shauna Pitts

MVE:

Chair Jillian Jones
Lizz Robertson
Darah Capeder
Candra Martin

LMS:

Chair: Lisa Pruet
Stephanie Coen

LHS:

Chair: Brooke Field
Kellyn Hoagland
Patricia Wilhelm

Director:

Tammy Heiney



Focus and Resources

MVBT's outside Professional Development will focus on the District's CSIP Plan. Each building also has a main focus. MVE/BTE are focused on math. LMS is focusing on literacy instruction and productive struggle, and LHS is focusing on College and Career Readiness.



Athletics Board Report: 09/12/2025

- Football, volleyball, cross country, golf, and cheer are all in full swing. All teams are off to great starts.
- Upcoming events West Plains volleyball tourney 9-13 JH volleyball tourney 9-20.
- We will have Mighty Mite 7 on 7 and the little cheerleaders on 9/19 vs Ava
- Our new athletic programs are finished and we will have them at events next week.
- We are serving around 20 protein shakes per day in the training room. Mr Daniels got us some hospital tables for taping, red light and ice.
- Our coaches are continuing to get material from me for the Why We Play Initiative, it is just a continuing education program on education based athletics, and tying in classroom expectations and learning to athletics.

Vision: The Mountain View-Birch Tree School District is two communities working as one to develop caring and responsible citizens.



Mission: Our mission is to empower and inspire all students to be successful before and after graduation. We strive to improve the quality of life through rigor, relevance, and relationships.

Mountain View-Birch Tree R-III School District

September 2025 Assistant Superintendent Report

What's going on in the Transportation/Maintenance World??

- Big thank you to John Thompson for dropping off some delicious homegrown jerky for the bus drivers & I. They love the gestures that show they matter!
- Installation of the new swingset on the MVE upper playground is nearly completed. Encountered quite a layer of rock that caused a few issues, but we're about to finish it
- State Propane Inspector visited MVE on 9/11 and was a very successful visit. I work closely with Ferrell Gas before, during, and after all inspections, and they are wonderful to work with
- Since our grounds person quit us mid-season, you may see us out by committee, myself included, mowing, weed eating, spraying, etc. on our Mondays off.
- I attended a 2 day Facilities Academy in the MSBA building in Columbia and that was the best PD I've ever attended. I learned a lot about RFPs, RFQs, Qualified Providers, etc. in the facilities world. Since then, I've been working on a RFP that I want to discuss with you all at the meeting in hopes of obtaining a qualified provider to help us navigate the project list that I created for you that is in the board packet.
- I mentioned last month that I, in conjunction with Navitas, will be presenting at the MARE Conference in October. I'm really excited for this opportunity to endorse MVBT at a convention and also be able to showcase our board/admin retreat where we spent time together learning about long-range planning among many other things.
- Transportation is going well. Routes are all settling into some normalcy and am getting very few calls in regards to changes. Drivers are doing well, attitudes are good, and morale seems to be in a good place and trending the right direction.
- Waiting to hear when our doors for LHS will be in and ready to install. We're replacing some antiquated exterior doors around the building which will help with security and efficiency.
- I'll be spending some time diving deeper into our bus inventory this next month to help us stay

502 N. Elm, Mountain View, MO 65548 Phone: 417-934-5408

website: <https://home.liberty.mvbt.k12.mo.us/>

Superintendent: Mrs. Lanna Tharp email: ltharp@liberty.mvbt.k12.mo.us

Assistant Superintendent: Mr. Ryan Chowning email: rchowning@liberty.mvbt.k12.mo.us

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on track with maintaining good buses in the district. I will likely have a bus or two that I'd like to explore some auction services for rather than simply declaring them surplus property and advertising them. John Thompson sent me some examples of buses that Sexton had auctioned off for far greater amounts than we typically get from our normal bidding process.

- I've got another incoming bus driver on the agenda for this month that has hopes of a full time position in the future. It's always encouraging to have more people wanting to drive a bus!
- I will be training one of the football coaches to drive a bus soon as well. As often as they travel during season and during the summer, it will be a big load of trips that will no longer be a burden to fill.
- My new route drivers are doing wonderful! Bob Brooks is a returning face, who has assimilated back into the group flawlessly and the Dusenberrys have been welcomed by all as they joined us for the first time.
- My new in-house CDL holders are all finding ways to get more time behind the wheel, whether that be driving sports trips, Monday enrichment trips, or helping out with some in-district running for practice buses.
- I've got an aging maintenance staff in regards to tenure, so I would like to explore the idea of obtaining a new Maintenance Director in the not-too-distant future so that person could spend time with the guys I have now and learn about the intricacies of the district from a maintenance perspective. My two most knowledgeable guys, as far as where things are, how to get to them, what's been done to fix things in the past, etc. are both within 3 years of retirement, if not less. I have enjoyed getting to know this side of things in the school district, and it's been beneficial to me to see and work with these guys & gals, and it will all help as we look into the future for a leader of that staff. I have a much better idea of what kind of person it will take to work with this group of staff members, and what skillsets could help us do more in-house, saving the district money.

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