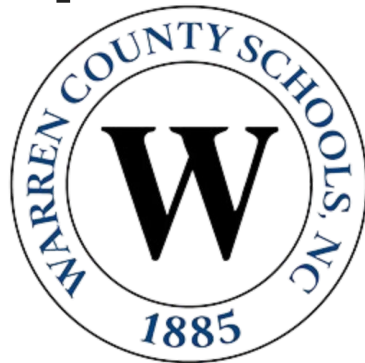


## 2023-2024 District Improvement Plan



Dr. Kisha Clemons  
Chief Academic Officer

2022-2023 District Data Proficiency and Cohort Graduation Rate					
Testing Areas	How did our students perform in 2022? % of students proficient	What was our goal for 2023?	How did our students perform in 2023? % of students proficient	Difference in percentage points	Did we meet our goal?
All subject areas	26.6	36.6	29	+3.4	No
ACT   WorkKeys	27.1	37.1	31.1	+3	No
Math (3-8)	17.8	27.8	22.7	+4.9	No
Reading (3-8)	27.9	37.9	28.6	+0.7	No
Science (5, 8)	41.4	51.4	37.5	-3.9	No
Math 1	16.7	26.7	24.1	+7.4	No
Math 3	20.6	30.6	23.5	+2.9	No
Biology	34.7	44.7	39	+4.3	No
English 2	46.6	56.6	50	+3.4	No
Cohort Graduation	66.7	76.7	79.3	+2.6	Yes

# School Performance Grades 2022-2023

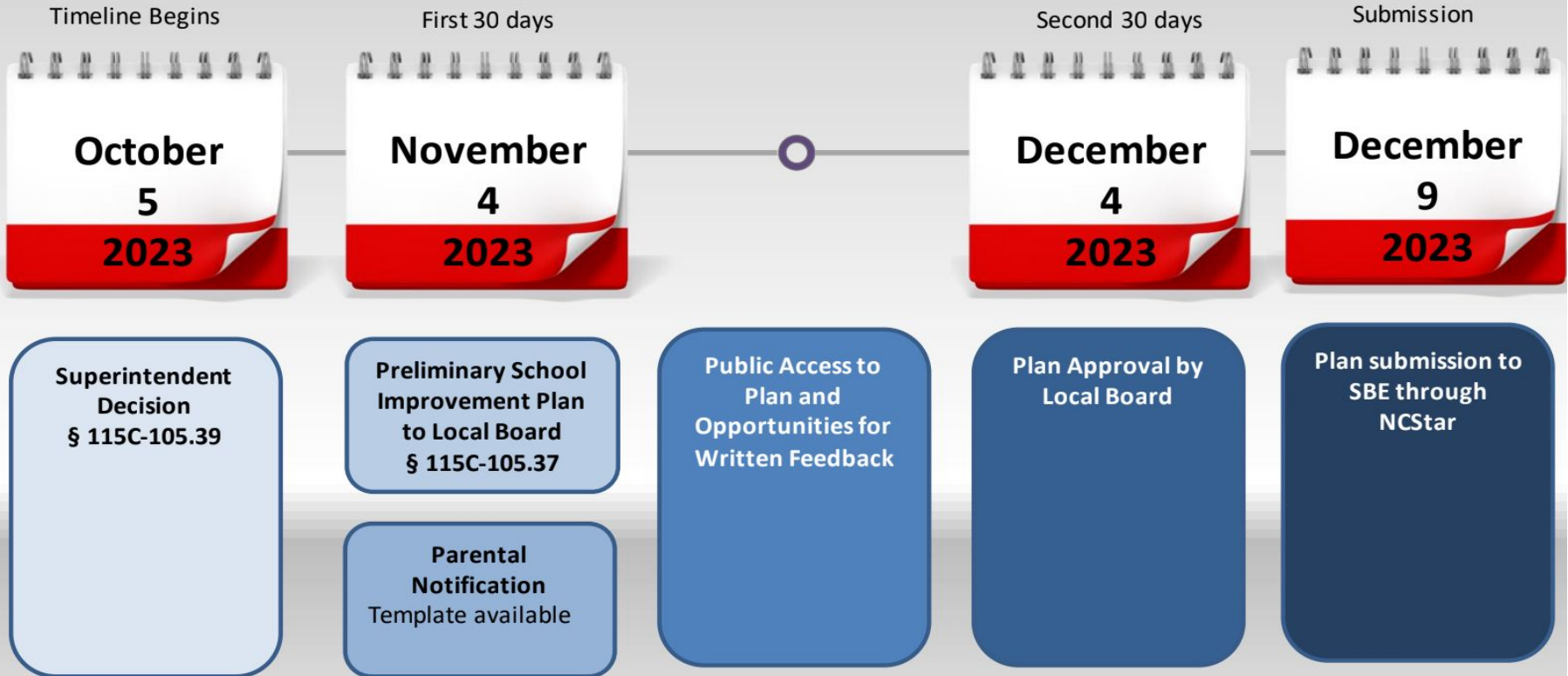
School	Math	Reading	Overall	Performance Composite Score	Growth Status
Mariam Boyd	F	F	F	28	Not Met
Northside	F	F	F	35	Not Met
Vaughan	D	D	D	51	Met
WCMS	F	F	F	36	Met
WCHS			D	46	Not Met
Early College			A	94	Exceeded
New Tech			C	62	Exceeded

# **Low Performing Schools Defined**

## **G.S. 115C-105.37**

(a) Identification of Low-Performing Schools. The State Board of Education shall identify low-performing schools on an annual basis. Low-performing schools are those that receive a school performance grade of D or F and a school growth score of “met expected growth” or “not met expected growth” as defined by G.S. 115C-83.15.

# State Designation Timeline



## Strengths

- Exceeded district benchmark goal for cohort graduation rate
- Warren County High School increased their graduation rate by 18.9 percentage points (56.1 to 75)
- Warren Early College High School received a performance grade of A
- Warren Early College and Warren New Tech High School exceeded growth
- Vaughan Elementary increased their school performance grade (F to D)
- Increase in proficiency in all metrics, except Science (Grades 5,8)
- English II and Biology has met or exceeded growth for the past two years (based on EVAAS data)
- 5.15% increase in the nontraditional program enrollment (CTE)

Opportunities for Growth	
Core Instruction	<ul style="list-style-type: none"><li>● Data-informed instruction</li><li>● Academic rigor</li><li>● Evidence of differentiation and personalization</li><li>● Foundational skills and acceleration</li><li>● Content knowledge</li><li>● Feedback and coaching</li></ul>

Expand Pathways	<ul style="list-style-type: none"><li>● Awareness of pathways and options for students in grades 9-12</li><li>● Course offerings, specifically with advanced learning and fine arts</li><li>● Focus on career and technical education</li><li>● Implementation and communication gap</li></ul>
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Renew our focus on core content by building instructional leadership and capacity in our schools.

1

### REFINE CORE INSTRUCTION



Provide students with meaningful learning opportunities and training experiences to prepare them for college or a career.

2

### EXPAND PATHWAYS TO SUCCESS



Develop, communicate, and implement an education strategy that incorporates the values and meets the unique needs of our community to naturally secure strong student enrollment.

5

### BUILD COMMUNITY TRUST AND CONFIDENCE



Make Warren County Schools a desirable and sustainable career path for current and future employees.

4

### CREATE CONDITIONS FOR EMPLOYEES TO THRIVE



### MANAGE MENTAL AND EMOTIONAL HEALTH



Improve our capacity to identify, assess, and respond to student mental, behavioral, and social-emotional needs.

3



# Effective Practices for District Improvement



By the end of the 2028-2029 school year, grade level proficiency will reach 80% by increasing by 10 percentage points annually beginning in 2022-2023 school year.

### Improve student outcomes by focusing on the following priorities

1	Strengthening our school/district improvement process
2	Recruit, support, and retain high quality staff
3	Ensuring high quality instruction in every classroom, and monitoring instruction to assess impact on student learning
4	Provide all students with access to multiple pathways
5	Build educator's capacity through various professional development opportunities
6	Utilize a variety of services and supports to ensure their health, safety, and wellbeing of our students

# High quality instruction in every classroom to improve student outcomes

NCSTAR Indicators	Key Action Steps
<p data-bbox="63 279 531 408">A.01 Accountability for district and school improvement</p> <p data-bbox="63 506 531 768">A.05 Student-centered approach and provides a framework based on the four components of personalized learning</p>	<ul data-bbox="595 279 1870 1041" style="list-style-type: none"><li data-bbox="595 279 1870 364">● Implementat district instructional framework with an beginning with a focus on differentiated core; ensure lesson plans include the core components</li><li data-bbox="595 414 1870 500">● Develop common pre and post assessments; Utilize assessment for learning to design lesson plans that are differentiated to student needs</li><li data-bbox="595 550 1870 635">● Focus on literacy across the content with an emphasis on vocabulary and early literacy skills</li><li data-bbox="595 685 1870 770">● Shift instructional practices to ensure students gain conceptual understanding in math</li><li data-bbox="595 821 1870 906">● Ensure that our students with disabilities have access to grade level content with necessary scaffolding and support</li><li data-bbox="595 956 1870 1041">● Conduct curriculum audit: Ensure that teachers have access and implementation of high quality curriculum resources for every content area</li></ul>

## Monitoring instruction to assess impact on student learning

NCSTAR Indicators	Key Action Steps
<p>A.01 Accountability for district and school improvement</p>	<ul style="list-style-type: none"><li>• Employ district walkthrough tool that will be utilized by district and school leadership, coaches, and lead teachers to identify areas of focus for coaching and professional development</li><li>• Principals, APs, coaches, and academic directors will create a weekly walkthrough/ monitoring schedule</li><li>• Monitoring the impact of instruction through data reviews at the school and district level using a variety of sources (i.e benchmark assessments, walkthrough)</li><li>• Train principals on the use of the teacher evaluation process. Principals will provide timely feedback to teachers and staff</li></ul>